



# 2026 BUDGET



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**CITY OF RAPID CITY**

**605-394-4143**

**[www.rcgov.org](http://www.rcgov.org)**





**STEPHEN TAMANG**  
WARD 1



**JOSH BIBERDORF**  
WARD 1



**JASON SALAMUN**  
MAYOR



**BILL EVANS**  
WARD 2  
VICE PRESIDENT



**LINDSEY SEACHRIS**  
WARD 2



**GREG STROMMEN**  
WARD 3



**KEVIN MAHER**  
WARD 3



**JOHN ROBERTS**  
WARD 4



**LANCE LEHMANN**  
WARD 4

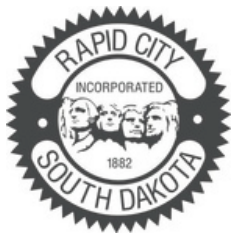


**CALLIE MEYER**  
WARD 5



**ROD PETTIGREW**  
WARD 5  
PRESIDENT





## Mayor Jason Salamun

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To the People of Rapid City and Members of the Rapid City Common Council,

We are blessed to live in Rapid City, South Dakota—a thriving, vibrant community rich in natural beauty, economic opportunity, and a resilient community spirit. More and more people are discovering what we already know: this is a wonderful place to call home. Recent population estimates show we’ve grown by over 10,000 residents since 2020 within the city limits alone.

This is a significant time in Rapid City’s history. We must continually strive to ensure our community is a special place to raise a family, grow a business, and enjoy life. We were recently named the 27th best-run city in the United States by WalletHub. While there’s always room for improvement, this recognition reflects the hard work of our residents, staff, and leaders, and it’s something we can all celebrate. Thank you!

Healthy things grow—and that includes people, organizations, and communities. 2026 marks a pivotal opportunity to capitalize on our momentum while tackling key challenges through prudent fiscal planning. To guide our budgeting process, I’m sharing this SWOT analysis for our community. SWOT stands for strengths, weaknesses, opportunities, and threats—a proven strategic planning tool commonly used in business to inform thoughtful decision-making and resource allocation.

Below, I’ve highlighted select items in each category (in no particular order) that will be especially relevant for shaping our 2026 budget and beyond.

### STRENGTHS

- **Diversified Economy:** Rapid City boasts an increasingly varied mix of industries, essential for long-term stability and growth while protecting against overreliance on any single sector. Key contributors include healthcare, agriculture, tourism, military and defense, construction, technology and engineering, manufacturing, and retail and professional services. In the coming year, we’ll collaborate with partners to further broaden this base, ensuring Rapid City remains resilient and prosperous supporting economic development initiatives.



- **Quality of Life:** With about 1,700 acres of parks and green space, abundant outdoor recreation, engaging spaces for children, cultural and historic attractions, library services, performance spaces, and a burgeoning restaurant scene, it's no surprise Rapid City ranks among the Top 100 Best Places to Live according to Livability.com. Recent Vision Fund investments in parks and recreation will elevate these experiences further, with many projects set to launch in 2026.



- **Focus on Public Safety:** A significant portion of our budget supports fire and police services, which are vital to keeping Rapid City safe. After years of staffing shortages in our Police Department, we're nearing full capacity and plan to add more officers in 2026 to stay ahead. This enables stronger enforcement and proactive measures. We're also finalizing Fire Station 1 and planning a new station east of town as part of the Homestead development. We will also look to bring the north side police precinct online in 2026.
- **Airport Expansion:** Robust air service is crucial for a thriving community. Our airport's growth enhances connectivity, economic ties, and travel options for residents. Passenger numbers are up about 11.5% year-to-date, bolstering tourism and business. As a major economic driver for local, state, and regional growth, we'll prioritize substantial investments in expansion next year to secure its future viability. Expect to see a proposal in the next year outlining the city's investment in our airport.
- **Post-Secondary Education:** Institutions like the South Dakota School of Mines & Technology, Western Dakota Technical College, and Black Hills State University drive innovation and workforce development, graduating talent in high-demand fields such as the trades, healthcare, business, engineering, education, technology, and more.

## **WEAKNESSES**

- **Lack of Single-Family Housing:** Shortages restrict options for growing families, with demand exceeding supply—driving up home values, property taxes, and insurance rates. We'll partner with developers and builders to foster a balanced mix of affordable housing across all levels, while modernizing city processes for greater responsiveness.



- **Infrastructure Needs:** Our rapid growth—adding over 10,000 residents since 2020—has strained roads, utilities, and public facilities, as the region wasn’t fully prepared for this influx. By reallocating Vision Funds toward public projects, we will ease pressure on our Capital Improvement Plan (CIP) budget and free up resources for critical upgrades. We will continue to strengthen our public utilities and develop a plan to address our aging maintenance facility and storage to extend the life of our equipment and vehicles.
- **Website:** Our current city website serves as the community’s front door but can be difficult to navigate, detracting from our image. A redesign project is in progress, with a new site launching in 2026 to enhance user experience, accessibility, and marketing for residents, businesses, and potential newcomers. We’re also securing the domain RapidCity.gov for a more professional, direct access point for those interacting with the City of Rapid City.
- **Silos:** City operations sometimes function in isolation, leading to redundancies and missed synergies. Leadership is committed to integrating departments for better collaboration, exploring shared functions to boost efficiency. This shift will take time, but we’re dedicated to making meaningful progress in the next year, with budget adjustments to facilitate streamlined operations.
- **School Facilities:** While the city government does not have authority on the Rapid City Area Schools, we are greatly impacted by them. Many of our facilities are fading fast and need to be addressed. Proper school facilities are essential for educational quality, including modernizing classrooms and expanding capacity in strategic areas to accommodate population growth. I urge leaders in the Rapid City Area Schools to take a phased approach addressing their most pressing needs first, in particular, elementary schools throughout the district with a preference toward neighborhood schools where possible.

## **OPPORTUNITIES**

- **Business Interest:** National interest in bringing jobs and investment to Rapid City is strong. Through partnerships with Elevate Rapid City and the Governor’s Office of Economic Development, we will expand sectors and solidify our role as a regional healthcare hub for employment and accessible care. We’ll also leverage the Strategic Growth Revolving Fund to unlock land for productive development. Two prime candidates for this fund include E. Anamosa Street and Healing Way, and we will work to select initial projects in the next year.
- **Annexation to the East:** We’ll soon pursue one of Rapid City’s largest voluntary annexations eastward toward the airport, directing future growth and enabling more housing development. This strategic move, timed with Ellsworth Air Force Base’s new mission, promises long-term dividends and signals Rapid City’s intention to grow towards the airport.

- **Retail Expansion:** Sales tax is our primary revenue source for community services. As the state addresses property tax relief, we'll prioritize growing this base amid population and visitor increases. By supporting local retailers and attracting high-volume options like grocery stores, department stores, and warehouse clubs, we can encourage more spending within city limits.

- **Year-Round Visitor Industry:** Tourism fuels our economy, with visitors contributing over \$500 million in impact last year. We're evolving toward year-round appeal to extend stays, bolstered by the new sports complex, theme park, and The Monument with events like the Black Hills Stock Show and Rodeo, Lakota Nation Invitational, and more. Recent honors, including CNN Travel's recognition as one of America's Best Towns to Visit in 2025, underscore our draw. We'll collaborate with Visit Rapid City and the Sports Commission to maximize our potential.



- **America250:** In 2026, Rapid City will shine as a premier destination for America's semiquincentennial celebrations, drawing visitors to celebrate our nation's history. We've allocated an initial \$250,000 to this effort and will share details soon to make us a must-visit location, integrating this into the budget for economic impact.

## THREATS

- **Substance Abuse:** Addiction continues to fuel much of our crime and social challenges in Rapid City, with millions spent annually on police, ambulance, mobile medic, and crisis services—not to mention the profound impact on individuals and families. We'll ramp up prevention, treatment, and accountability efforts locally, including advocating for additional state opioid settlement funds to support community-based programs.

- **Affordable Housing:** Rapid City faces a critical need for increased housing supply across all affordability levels to prevent disparities, as escalating costs threaten to displace lower-income residents. By striving to have more inventory of housing of all types it will relieve pressure off of affordable units. The City Council has shown a willingness to tackle these complex challenges including the investment in the strategic housing fund and approval of incentives for low-income and workforce housing.



- **Property Tax Cap:** Enacted through Senate Bill 216, this taxpayer-friendly measure limits annual increases in owner-occupied property assessments to 3% countywide starting in 2027 through 2031, necessitating revised growth projections for Rapid City and a strategic focus on boosting sales tax through economic diversification. While it provides needed property tax relief for residents, it may constrain revenue for public services. We will work to seek greater efficiencies and maximize efforts to boost sales tax revenues to help make up the difference.
- **Low Unemployment Rate:** At approximately 1.8% as of mid-2025, Rapid City's tight labor market—well below the national average—signals robust growth but poses challenges for employers struggling to fill specialized roles in sectors like healthcare, construction, tech, and engineering. If not addressed, this scarcity could slow business expansion and innovation. We will promote our excellent post-secondary education institutions as well as work with our economic development partners to bolster our skilled workforce. We also need to engage military families and those transitioning out of the military and connect them to employment opportunities.
- **27th Pay Period:** This fiscal anomaly in 2026, occurring roughly every 11 years in bi-weekly payroll systems, will introduce a one-time expense equivalent to an extra payroll cycle. For Rapid City, the budget was built to be able to absorb this one-time impact without disrupting essential services.

## SUMMARY

The 2026 budget proposed in this budget book is designed for effectiveness. By building on our strengths, confronting weaknesses, seizing opportunities, and countering threats, we will deliver tangible results for our community. This analysis combined with conservative fiscal management highlights Rapid City's potential for 2026 and beyond, directly informing our budget priorities.

The future looks bright in Rapid City. Like all communities, we have our challenges. But we are also in a season of significant renewal which brings great possibilities. Thank you for your dedication to Rapid City; together, we will thrive.

For Rapid City,



Mayor Jason Salamun



# Day in the Life with City Services!

Hi! We're the Smiths and we live in the beautiful city of Rapid City. We want to share with you all the ways City services impact our day-to-day life!

Any garbage we can't recycle is no problem! The City's Solid Waste services collect our trash...and our recyclables too!



Solid Waste -  
\$15,953,957



Let's start with getting ready for the day! From washing up to brushing our teeth, the City's Water and Wastewater services ensure our home has clean water and takes all the sewer and stormwater away!

Water - \$32,825,426  
Wastewater - \$85,903,096

The Public Library is one of our favorite places to visit. We love checking out one of the 264,000 items available!



Public Library -  
\$4,577,601



As we walk to the bus stop, we see some construction happening on our street. The City's Public Works department maintains over 350 city streets!

Public Works -  
\$20,877,337



Transit -  
\$4,100,374

Next, we head up to Dinosaur Park, one of the 1,700 acres of parkland the City's Parks department maintains!



Parks & Recreation -  
\$15,003,257

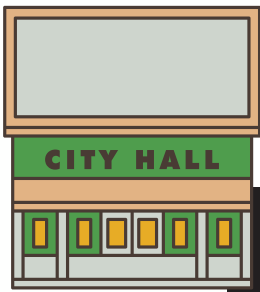
The Rapid Transit System is a convenient way to get around town. The city's public transportation system has been around for over 30 years!

From our perch on Skyline Drive, we see an airplane fly over. Over 350,000 passengers travel through the City's Airport every year!



Airport - \$17,485,392





As we head downtown, we make a quick stop at City Hall to pay our water bill. City Hall is the hub of all city services.

City Administration -  
\$10,319,089

A police car and an ambulance pass by on our way to our next adventure. EMS is always busy. In 2023, they responded to 15,511 calls!



Police Department -  
\$29,859,111  
EMS - \$7,175,617

On to more fun! We visit the Journey Museum to learn about the history of the Black Hills. This is just one of dozens of organizations the City supports through community investments.

Community Investments -  
\$5,965,666



On our way home, we notice all the new building development. The City processes over 1,000 building permits each year, helping meet economic development and housing needs for our community.

Community Development -  
\$6,428,461



Fire Department -  
\$21,295,117

Oh no! More sirens! We pull over to let a fire engine go by. The Fire Department responded to 22,119 calls last year alone!

After all that excitement, our day is still not over! We've got tickets to a concert tonight at The Monument. We'll be one of the almost 1 million people who visit every year!

The Monument -  
\$19,667,941



What a day we've had enjoying all the amazing services the City of Rapid City provides for our residents and visitors. Thanks for coming along with us!





# 2026 Priorities

## Safer Community



- ✓ Historic investment increasing the number of Officers
- ✓ Downtown Lighting Improvements



## Healthy Growth



- ✓ Strategic Growth Revolving Fund
- ✓ Annexation towards the east
- ✓ Long-Term Focused



## Stronger Economy



- ✓ Opportunity Capture Fund
- ✓ Economic Development Support
- ✓ Year-Round focus on Visitors



## High-Performing Government



- ✓ New Website
- ✓ Centralized Services
- ✓ Online Payment System





# OUR VISION

Where kids thrive and families flourish.



# OUR MISSION

Serve Rapid City with integrity and excellence.

# OUR GUIDING PRINCIPLES

**Trust**   
We do what's right

**Safety**   
We take care

**Respect**   
We model civility

**Service**   
We are here to help

**Teamwork**   
We serve together

**Clarity**   
We avoid confusion

**Excellence**   
We bring our best

# CITY SERVICES & RECOGNITION



**Top  
100**

Ranked among Top 100  
Best Places to Live 2025  
- Liveability

Ranked among America's  
Best Towns to Visit 2025  
- CNN

**Top  
10**

*"We envision Rapid City to be  
a vibrant community where all  
citizens can prosper and enjoy  
our quality of life."*

**#33**

Happiest  
City in America  
2025  
- Wallethub

**#27**

Best Run City in  
America 2025  
out of 148  
- Wallethub

Ranked among 30 Best Up-and-  
Coming Small US Cities  
- HGTV

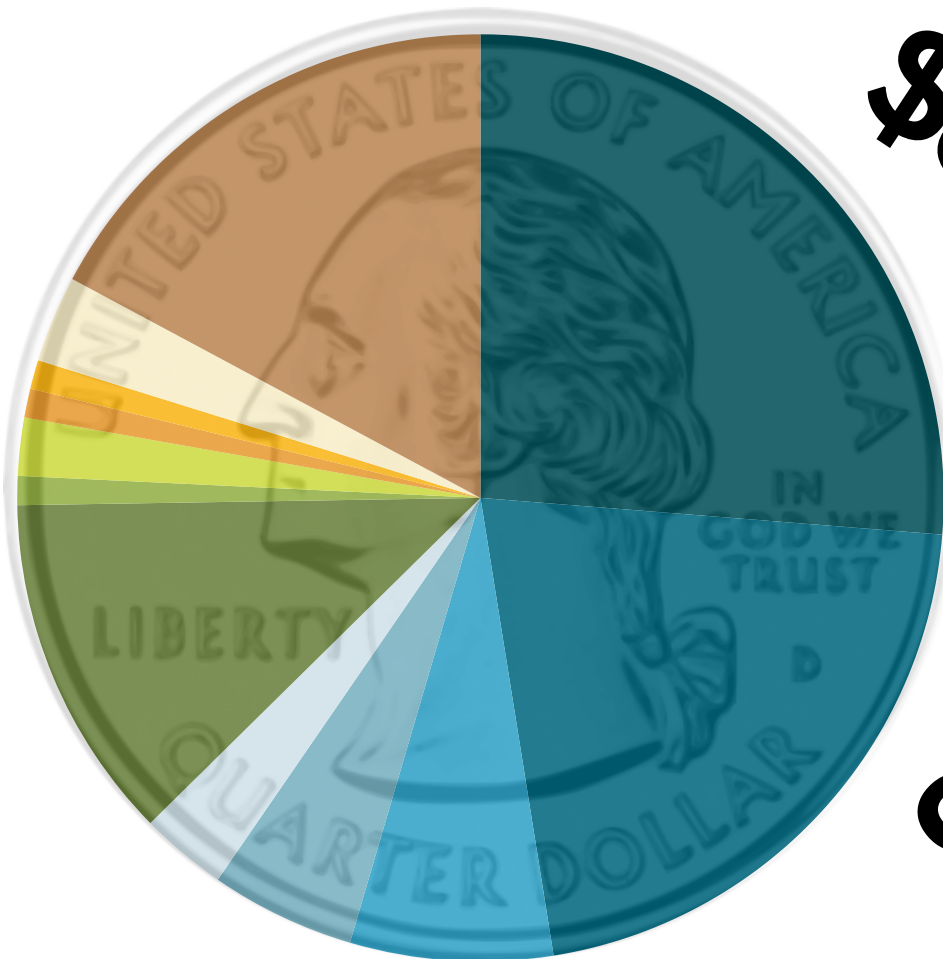
**Top  
30**



- Sales Tax - \$93,024,156
- Utility Fees - \$63,418,596
- Property Tax - \$26,859,579
- Entrance/User Fees - \$4,015,867
- Interest - \$9,500,000
- Grants/Fed & County Funding - \$13,015,600
- Savings - \$3,762,372
- Ambulance Payments - \$7,175,617
- Other Taxes - \$3,341,388
- Permits & Licenses - \$3,550,250
- All Other (incl Lease Revenue) - \$38,396,368
- Construction Loans - \$71,263,883

# TOTAL BUDGET REVENUE

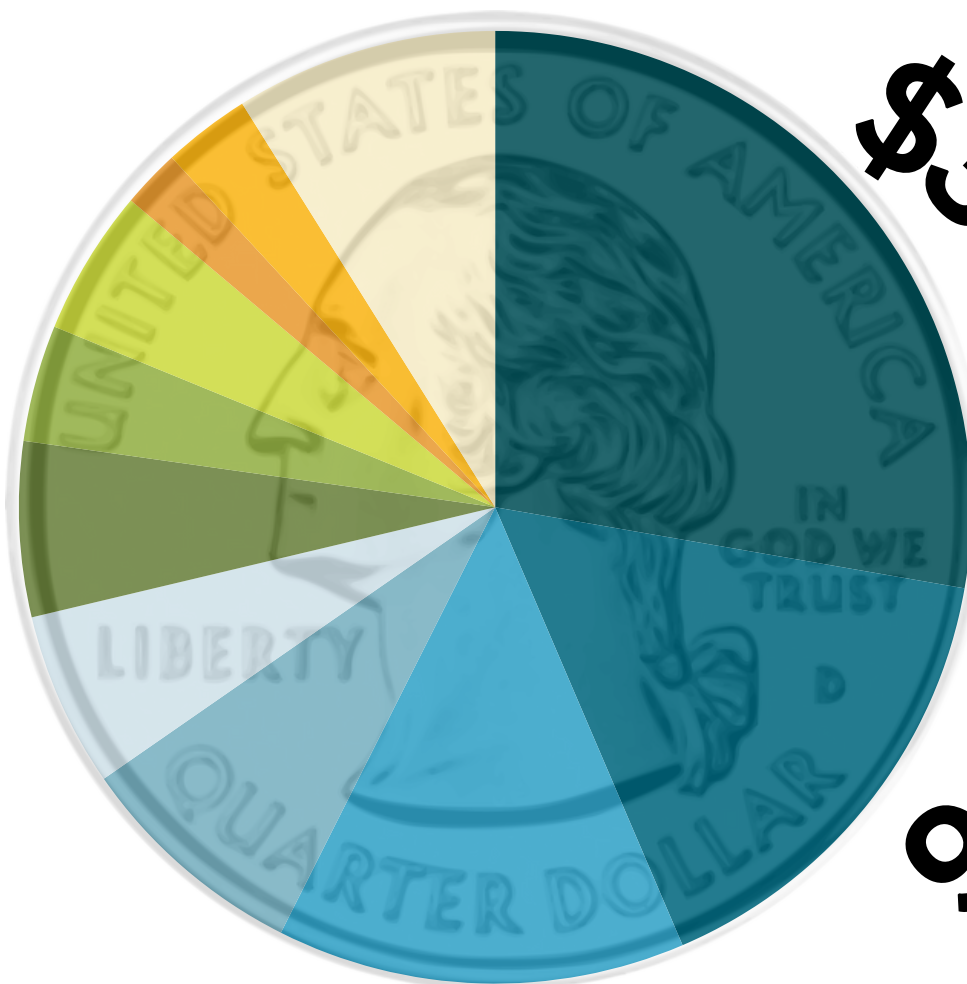
\$337,323,676



- Utilities - \$48,826,934
- Public Safety - \$58,329,844
- Airport - \$11,799,660
- Capital Improvements - \$113,226,762
- The Monument - \$18,479,829
- Public Works - \$24,977,711
- Culture & Recreation - \$19,580,858
- Vision Fund - \$24,925,044
- Community Investment - \$5,965,666
- Administration - \$10,319,089
- Other - \$892,278

# TOTAL BUDGET EXPENDITURES

\$337,323,676



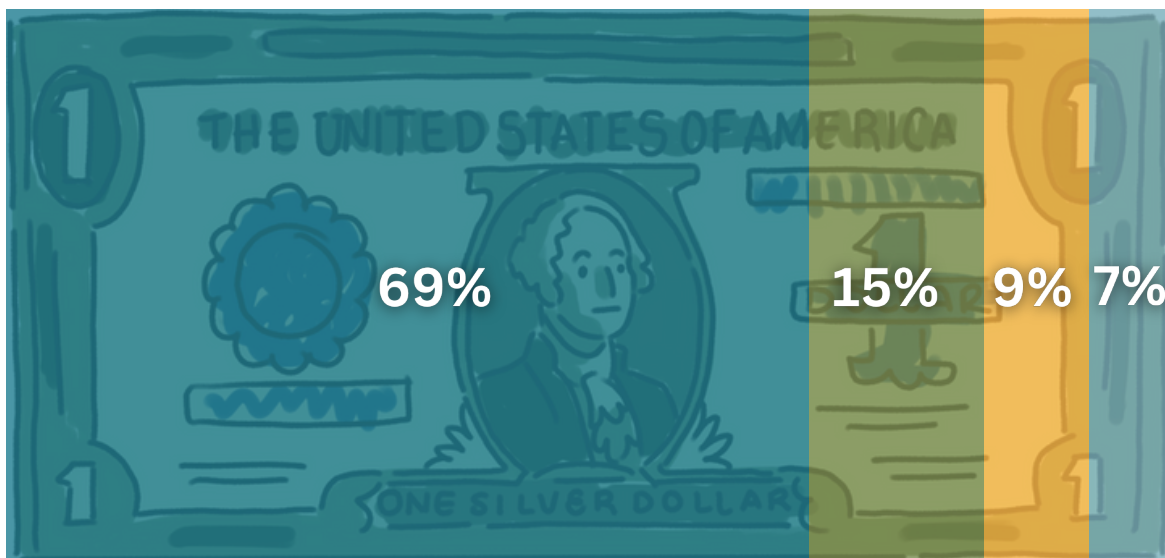
# Sales Tax

## DISTRIBUTION

### Where did my tax dollars go?

The general sales tax rate for nearly all goods and services is 6.2%.

If a resident spends \$100, the following sales tax is collected:



**State Sales Tax**  
\$4.20

**General Fund**  
\$1.00

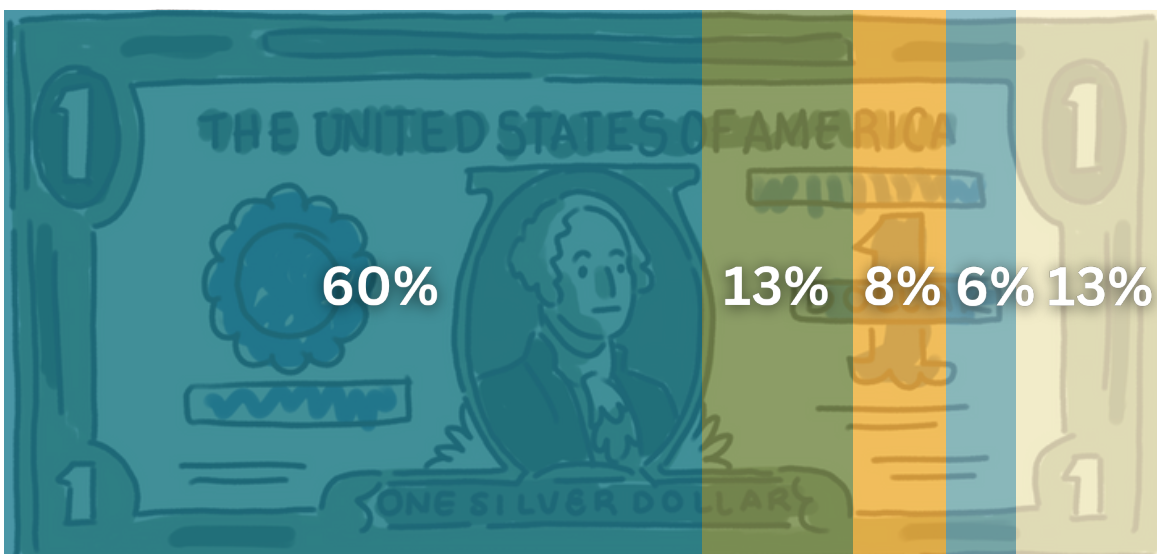
**Capital Improvement Fund**  
\$0.58

**Vision Fund**  
\$0.42

### Where did my tourism tax dollars go?

The general sales tax rate for hotels, rental cars, alcohol, and dining is 7.2%.

If a resident spends \$100, the following sales tax is collected:



**State Sales Tax**  
\$4.20

**General Fund**  
\$1.00

**Capital Improvement Fund**  
\$0.58

**Vision Fund**  
\$0.42

**BBB Fund**  
\$1.00

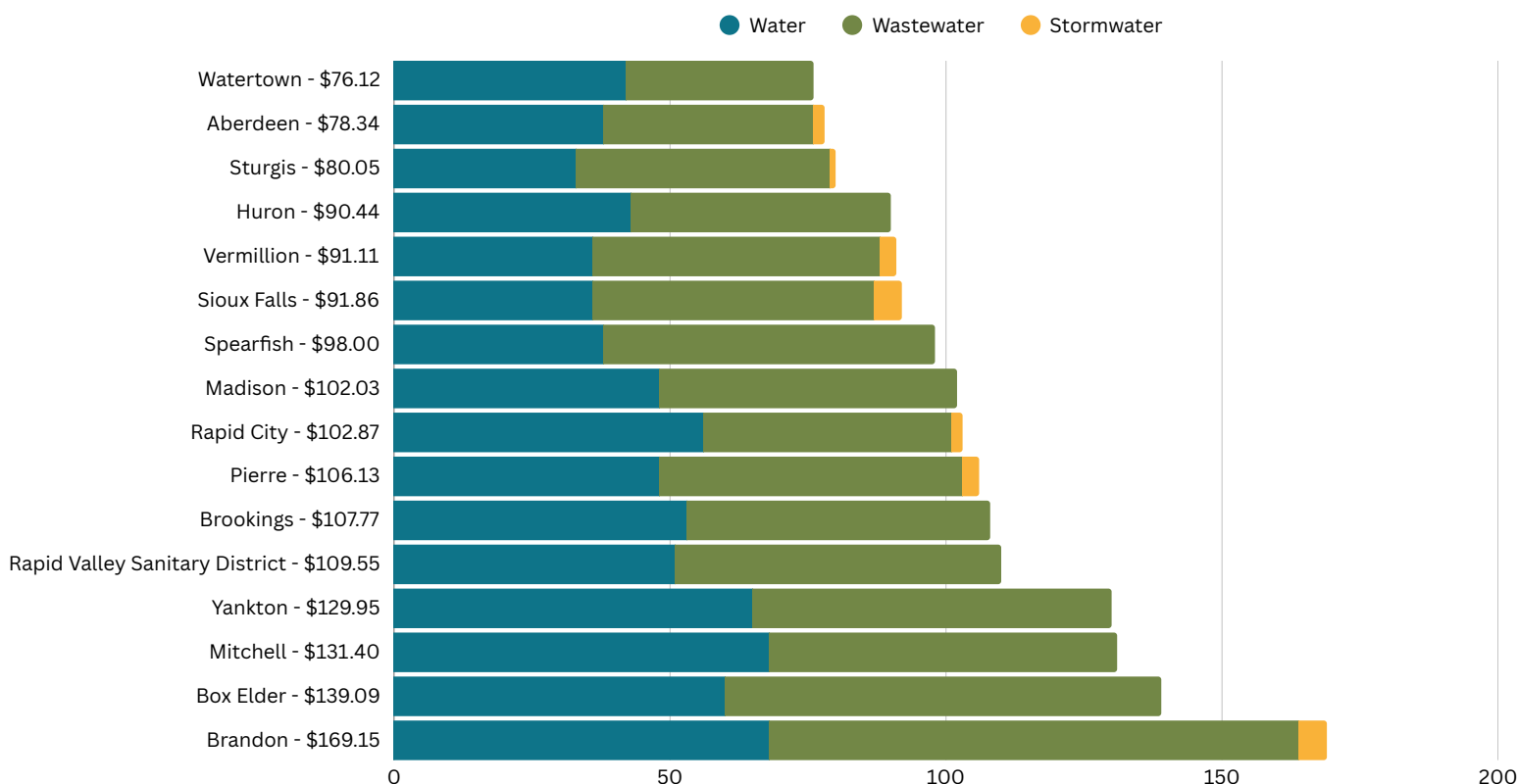


# Utility Rates DISTRIBUTION

**Rapid City utility rates rank the 9th lowest in the state.**

Utility rates are deposited into their corresponding Enterprise Funds and are the sole means of paying for ongoing operations and maintenance for these enterprises. Utility rate fees, combined with federal and state grants, developer-initiated projects, and TIF Districts, are the only means of financing new capital projects. Property tax and sales tax are not used to pay for O&M, expansion, or improvements for Water and Wastewater Enterprise Funds.

## Reported 2024 Total Utility Bill for 6,000 Gallons, Cities Servicing 5,000 Customers or Greater



Data from Advanced Engineering & Environmental Services Inc. (AE2S) Nexus 2024 Annual Rate Survey.

\*Stormwater fees collected with Property Taxes.



In July of 2024, Advanced Engineering and Environmental Services Inc. (AE2S) Nexus published its 2024 Annual Rate Survey for communities across the Midwest. Rapid City had the 9th lowest-priced utility rates out of 16 municipalities in South Dakota that serve 5,000 customers or greater.

# Property Tax

## DISTRIBUTION

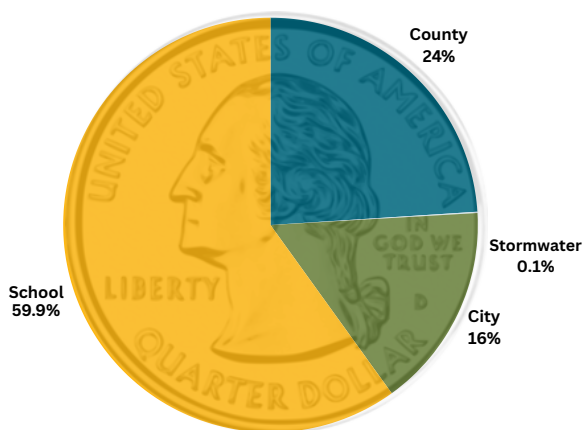
**Property taxes are the second largest revenue source of Rapid City's General Fund.**

In 2024, properties in Rapid City paid a property tax equal to \$2.811 for every \$1,000 in assessed property valuation. For example, a home assessed at \$300,000 would pay \$843.30 in taxes.

Property tax funds are used to pay for public safety, street cleaning, snow removal, parks and recreation, library services, and other general operating services. For years, the City has worked to increase efficiency in operations and to diversify revenue streams. This has allowed the City to reduce its dependency on property taxes, which has resulted in the City having one of the lowest municipal tax rates in the Black Hills and across the state.

| City              | 2023 City Tax Rate |
|-------------------|--------------------|
| Spearfish         | 2.16               |
| <b>Rapid City</b> | <b>2.811</b>       |
| Sioux Falls       | 3.886              |
| Yankton           | 4.131              |
| Box Elder         | 4.17               |
| Belle Fourche     | 4.182              |
| Sturgis           | 4.284              |

| City        | 2023 City Tax Rate |
|-------------|--------------------|
| Deadwood    | 4.389              |
| Custer      | 4.784              |
| Hot Springs | 4.885              |
| Hill City   | 5.036              |
| Mitchell    | 5.068              |
| Vermillion  | 5.563              |
| Lead        | 6.449              |



When property owners pay their taxes twice a year, the total tax bill is divided amongst several taxing agencies: County, City, School, and Stormwater. Note: the graphic is for owner-occupied homes; the school tax rate is higher for commercial, industrial, and non-owner-occupied housing properties.

# GOVERNMENT FUNDING 101



Typical of most government entities, Rapid City maintains a large number of “funds.” Each fund has unique revenues and expenses which are independently tracked and budgeted. The majority of the City’s finances are included in the following funds:

## GENERAL FUND

The General Fund is used to account for primary local governmental services. Most operating functions are supported by these funds including general administration, police, fire, finance, engineering, planning, recreation, and library services. The City’s General Fund is financed largely through sales tax (40%), property taxes (24%), interest income (8%), and charges to other City funds to reimburse administrative services (such as payroll) (6%).



## SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted for specific purposes. Examples of this include Tax Increment Financing Districts, where property tax revenue generated by new development within the District is restricted to repay loans originating from the development.



## DEBT SERVICE FUNDS

Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. These include the Vision Fund Sales Tax Bonds, which were issued to pay for the Summit Arena.





# GOVERNMENT

## FUNDING 101



Typical of most government entities, Rapid City maintains a large number of “funds.” Each fund has unique revenues and expenses which are independently tracked and budgeted. The majority of the City’s finances are included in the following funds:

### CAPITAL IMPROVEMENT PROJECT (CIP) FUNDS

CIP Funds are used for the acquisition, construction, or renovation of major capital facilities. The largest of these types of funds, the CIP Fund receives 28% of Rapid City’s General Sales Tax. CIP funds are used to pay for major road, park, and structure reconstructions. In addition, they pay for fire vehicle replacements and are being proposed to pay for other City vehicle replacements.



### ENTERPRISE FUNDS

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent is that the costs of providing services to the general public on a continual basis be financed or recovered primarily through user charges. These include the City’s Water, Wastewater, Stormwater, and Solid Waste Divisions, as well as Ambulance (EMS), the Airport, The Monument, and golf courses. The revenues for these funds come from fees and charges for services provided and are used for the operation and development of these enterprises.



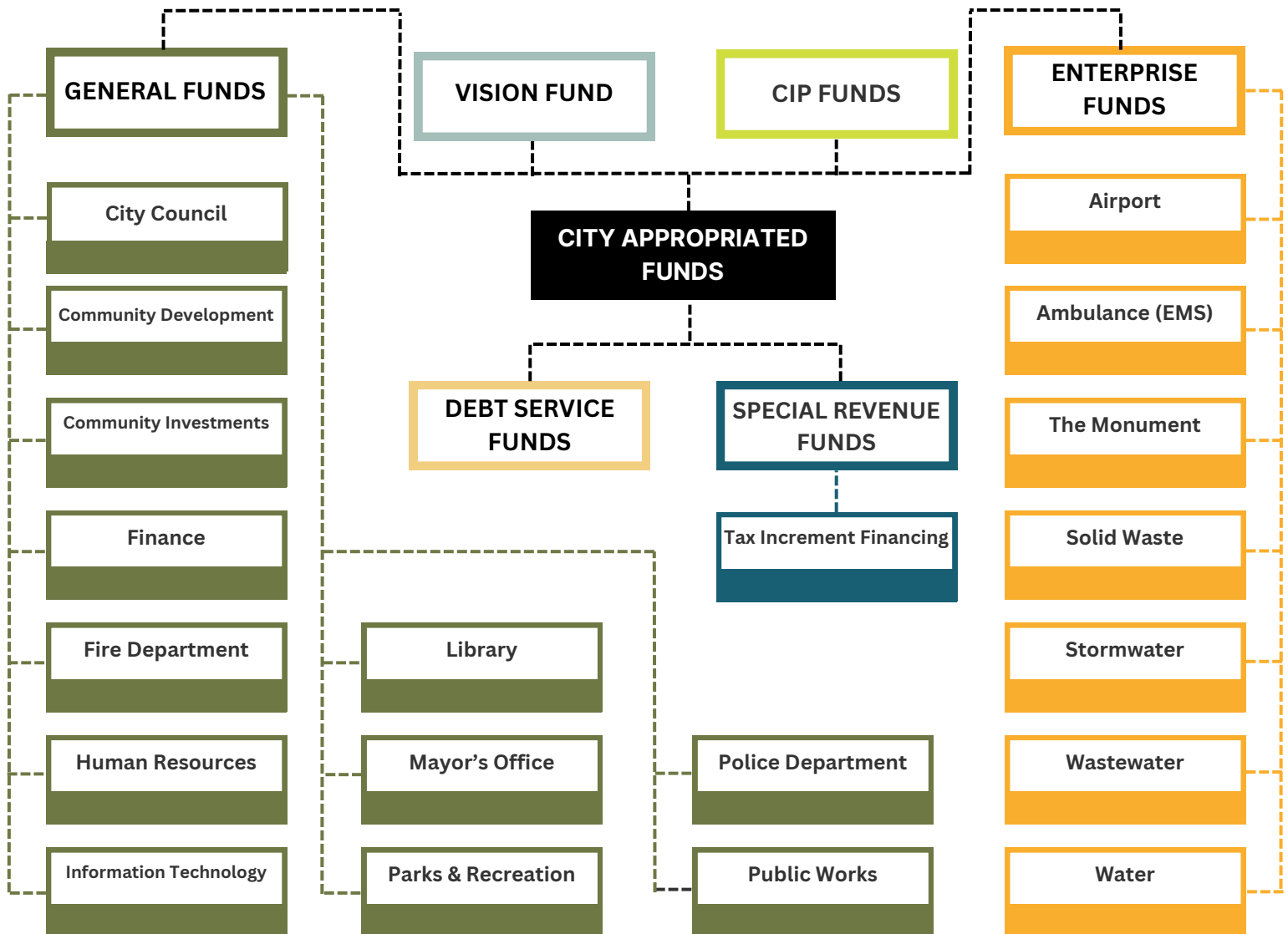
### VISION FUND

This is a unique fund in Rapid City. It was established to provide funds for economic development and civic improvements in the City. The revenue comes from 21% of the City’s General Sales Tax.



# GOVERNMENT

## FUNDING 101



# GOVERNMENT OVERHEAD COSTS



The City of Rapid City's overhead costs are 12.5 percent of annual costs, which is significantly lower than that of many cities of a comparable size.

## WHAT OVERHEAD COSTS ARE:

- Overhead costs, also called indirect costs, are those costs that cover services not tied directly to one specific department or program.
- Include services such as utilities, information technology, human resources, etc.

## HOW OVERHEAD IS CALCULATED:

- First, identify all central support departments.
- Discuss all functions that each of these central support departments perform.
- Discuss a reasonable allocation basis for each function.
  - With Direct Labor Cost, for instance, overhead is allocated based on the total direct labor cost incurred by each service or department.
  - For example, with information technology, the number of support tickets or the number of workstations per department and all payroll-related costs (salaries of employees performing services) per department may be used.
- Spread labor costs to each function to derive a percentage of total costs by function.
- Apply all annual budget costs to each function.

## CITY OF RAPID CITY'S OVERHEAD RATE:

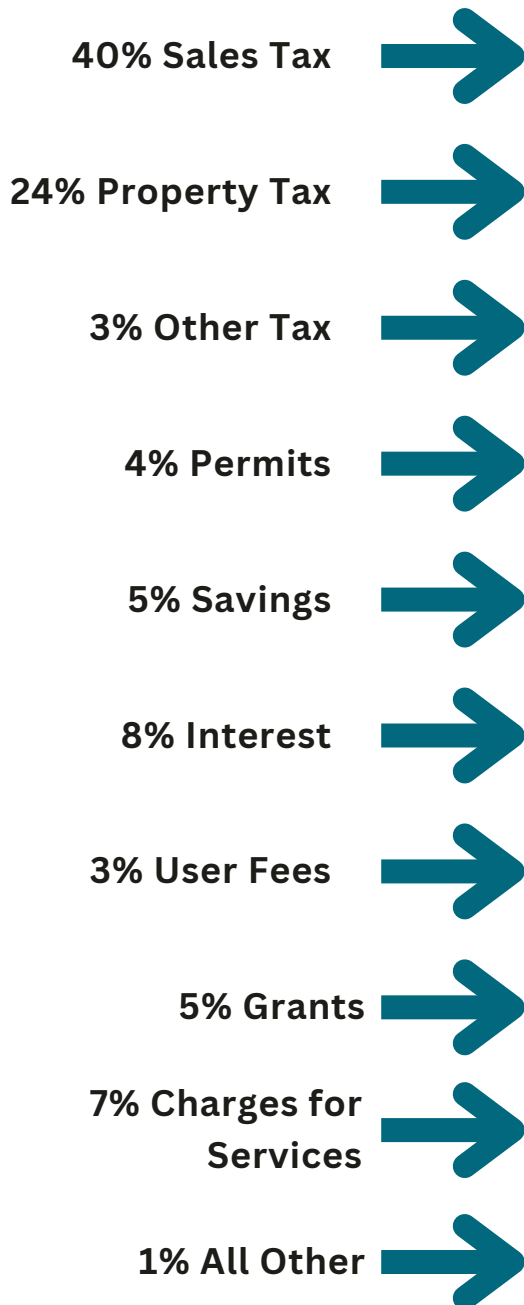
- The City of Rapid City's overhead cost rate (indirect cost rate) for 2024 is 12.471%, a drop from 13.341% in 2023.
- The overhead rate is calculated by dividing the total overhead costs by the allocation base and multiplying by 100.



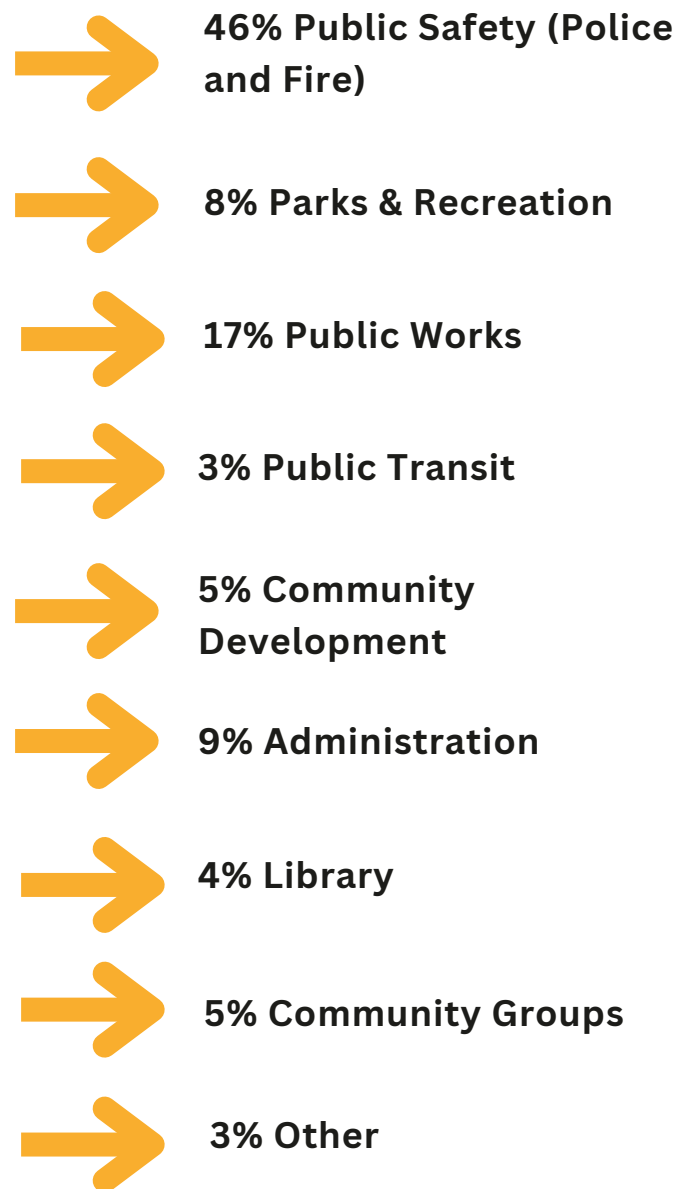
# REVENUE & EXPENDITURES

## General Fund

### REVENUE INTO GENERAL FUND



### EXPENDITURES FROM THE GENERAL FUND



# MAYOR'S OFFICE



## 2026 FOCUS

- Bolster public safety efforts to create a safer environment for all residents and visitors.
- Streamline city government operations to boost effectiveness, efficiency, and communication.
- Champion Rapid City's interests with local, state, and national leaders.
- Drive smart economic growth that benefits our entire community.
- Nurture strong and resilient families, including comprehensive initiatives to promote engaged fatherhood and to strengthen our foster care system.

## PURPOSE

The Mayor's Office provides general oversight over the work and efforts of the City's 13 departments, keeping an eye on day-to-day operations as well as remaining focused on the City's vision for the future and remaining committed to serving the needs and providing an excellent quality of life experience for residents.

**6 FTEs**

**\$1.2 M**





# MAYOR'S OFFICE



|                                 | 2025<br>BUDGET     | 2026<br>BUDGET     | \$ CHANGE          | % CHANGE     |
|---------------------------------|--------------------|--------------------|--------------------|--------------|
| <b>REVENUES</b>                 |                    |                    |                    |              |
| General Fund                    | \$1,299,425        | \$198,520          | (\$1,100,905)      | -84.7%       |
| Department Service Charges      | \$0                | \$980,986          | \$980,986          | --%          |
| <b>TOTAL REVENUES</b>           | <b>\$1,299,425</b> | <b>\$1,179,506</b> | <b>(\$119,919)</b> | <b>-9.2%</b> |
| <b>EXPENSES</b>                 |                    |                    |                    |              |
| Personnel                       | \$754,379          | \$721,067          | (\$33,312)         | -4.4%        |
| Professional Services           | \$146,746*         | \$310,634*         | \$163,888          | 111.7%       |
| Supplies & Materials            | \$24,000           | \$15,000           | (\$9,000)          | -37.5%       |
| Training & Education            | \$9,500            | \$9,000            | (\$500)            | -5.3%        |
| Utilities                       | \$2,500            | \$1,105            | (\$1,395)          | -55.8%       |
| Other Operating                 | \$362,300          | \$122,700          | (\$239,600)        | -66.1%       |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$1,299,425</b> | <b>\$1,179,506</b> | <b>(\$119,919)</b> | <b>-9.2%</b> |

\*Allocation for America 250





# CITY COUNCIL



\*Josh Biberdorf not pictured.

## 2026 FOCUS

- The City Council will focus on enriching the quality of life within the community, enhancing communication with residents, and increasing the return on the taxpayers' investment within the City.
- The Youth City Council will continue to review and discuss City Council agendas to gain knowledge and insight on important community issues and learn about City issues from different departments.

## PURPOSE

Consisting of 10 elected officials, two serving each of five wards within the City's boundaries, the City Council represents the citizens of their respective wards and the community at large. The Council provides policy direction for the City staff to implement. The Youth City Council creates an accessible channel for open communication between the City Council and youth in the community with opportunities to spark civic engagement and gain valuable experience.

**10 Officials**

**\$0.7 M**



# CITY COUNCIL



|                                 | 2025<br>BUDGET     | 2026<br>BUDGET   | \$ CHANGE          | % CHANGE      |
|---------------------------------|--------------------|------------------|--------------------|---------------|
| <b>REVENUES</b>                 |                    |                  |                    |               |
| General Fund                    | \$1,069,417        | \$240,478        | (\$828,939)        | -87.5%        |
| Department Service Charges      | \$0                | \$424,502        | \$424,502          | --%           |
| <b>TOTAL REVENUES</b>           | <b>\$1,069,417</b> | <b>\$664,980</b> | <b>(\$404,436)</b> | <b>-37.8%</b> |
| <b>EXPENSES</b>                 |                    |                  |                    |               |
| Personnel                       | \$320,415          | \$426,380        | \$105,965          | 11.8%         |
| Professional Services           | \$0                | \$600            | \$600              | --%           |
| Supplies & Materials            | \$2,500            | \$2,500          | \$0                | 0%            |
| Training & Education            | \$15,000           | \$15,000         | \$0                | 0%            |
| Other Operating                 | \$731,502          | \$220,500        | (\$511,002)        | -69.9%        |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$1,069,417</b> | <b>\$664,980</b> | <b>(\$404,436)</b> | <b>-37.8%</b> |

A member of Youth City Council was

1 of 4

youth in the country selected for  
National League of City's Council on Youth

City Council members represent

84,930

people residing in Rapid City

# CITY ATTORNEY



## 2026 FOCUS

- Continue to monitor issues, legislation, and opinions of legal importance that may impact the City of Rapid City and its citizens.
- Provide legal advice to the Mayor, Council, and City employees, ensuring the City meets its business and operating goals through effective risk management.
- Effectively communicate and interpret the City's municipal code and coordinate and lead small and large group trainings on legal issues arising out of City operations.

## PURPOSE

The City Attorney's Office provides cost-effective legal representation for the City of Rapid City that meets the highest professional and ethical standards.

**8 FTEs**

**\$1.1 M**



# CITY ATTORNEY



|                                 | 2025<br>BUDGET     | 2026<br>BUDGET     | \$ CHANGE       | % CHANGE    |
|---------------------------------|--------------------|--------------------|-----------------|-------------|
| <b>REVENUES</b>                 |                    |                    |                 |             |
| General Fund                    | \$525,580          | \$101,253          | (\$424,327)     | -80.7%      |
| Department Service Charges      | \$541,959          | \$1,039,375        | \$497,416       | 91.8%       |
| <b>TOTAL REVENUES</b>           | <b>\$1,067,539</b> | <b>\$1,140,628</b> | <b>\$73,089</b> | <b>6.8%</b> |
| <b>EXPENSES</b>                 |                    |                    |                 |             |
| Personnel                       | \$998,039          | \$1,068,627        | \$70,588        | 7.1%        |
| Professional Services           | \$15,000           | \$13,500           | (\$1,500)       | -10%        |
| Supplies & Materials            | \$4,500            | \$4,500            | \$0             | 0%          |
| Training & Education            | \$12,000           | \$12,000           | \$0             | 0%          |
| Utilities                       | \$500              | \$500              | \$0             | 0%          |
| Other Operating                 | \$37,500           | \$41,501           | \$4,001         | 10.7%       |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$1,067,539</b> | <b>\$1,140,628</b> | <b>\$73,089</b> | <b>6.8%</b> |

Staff of 5 attorneys with

44.5

years of combined municipal experience

Staff of 5 attorneys with

82.5

years of combined public sector experience



# COMMUNITY DEVELOPMENT



## 2026 FOCUS

- Planning
  - Utilize analysis to revise the subdivision and zoning chapter of the Rapid City Municipal Code and engage the community to guide updates to the City's future land use map.
  - Resurvey the West Blvd Historic District using SD Historic Preservation Office Certified Local Government grant funding.
  - Follow recommendations from the City's 2025 Comprehensive Plan and Urban3 Economic.
- Long Range Planning
  - Begin implementing recommendations outlined in the RapidTRIP 2050 Metropolitan Plan.
  - Acquire aerial photography and building footprint data for the Metropolitan Planning Area.
  - Complete the following studies:
    - Safe Streets and Roads for All Safety Action Plan
    - Downtown Railroad Crossing Safety Improvement Study
    - Railyard Relocation Study
- Building Services
  - Continue identifying multiple areas where substandard conditions need to be addressed.
- Parking Enforcement
  - Educate the public on the City's parking ordinances, enforce parking regulations, and serve as an advocate for continued development in downtown Rapid City.
  - Use occupancy data to determine appropriate parking rate adjustments.
  - Continue monitoring and analyzing the impacts of the Block 5 Project on the downtown parking system.
- Code Enforcement
  - Work with all city entities (police, fire, building code, public works) to solve problems of both substandard properties and code violation issues throughout Rapid City.

## PURPOSE

Community Development provides a broad mix of development services including permit review and building inspections, development review, transportation planning, air quality inspections, annexation studies, tax increment financing review, historic preservation assistance, parking analysis and enforcement, and code enforcement.

**34 FTEs** **\$6.4 M**

# COMMUNITY DEVELOPMENT



|                                 | 2025<br>BUDGET     | 2026<br>BUDGET     | \$ CHANGE          | % CHANGE     |
|---------------------------------|--------------------|--------------------|--------------------|--------------|
| <b>REVENUES</b>                 |                    |                    |                    |              |
| General Fund                    | \$709,319          | \$1,120,681        | \$411,362          | 58.0%        |
| Department Service Charges      | \$23,861           | \$0                | (\$23,861)         | -100%        |
| Downtown Parking                | \$1,428,899        | \$1,341,464        | (\$87,435)         | -6.1%        |
| Permits                         | \$3,516,500        | \$3,323,500        | (\$193,000)        | -5.5%        |
| Grants, Other                   | \$1,267,811        | \$642,816          | (\$624,995)        | -49.3%       |
| <b>TOTAL REVENUES</b>           | <b>\$6,946,390</b> | <b>\$6,428,461</b> | <b>(\$517,929)</b> | <b>-7.5%</b> |
| <b>EXPENSES</b>                 |                    |                    |                    |              |
| Personnel                       | \$4,077,248        | \$3,463,658        | (\$613,590)        | -15.0%       |
| Professional Services           | \$1,304,971        | \$1,651,828        | \$346,857          | 26.6%        |
| Rentals                         | \$0                | \$6,000            | \$6,000            | --%          |
| Supplies & Materials            | \$172,600          | \$576,700          | \$404,100          | 234.1%       |
| Training & Education            | \$52,800           | \$46,800           | (\$6,000)          | -11.4%       |
| Utilities                       | \$36,301           | \$36,274           | (\$27)             | -0.1%        |
| Other Operating                 | \$1,302,470        | \$647,201          | (\$655,269)        | -50.3%       |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$6,946,390</b> | <b>\$6,428,461</b> | <b>(\$517,929)</b> | <b>-7.5%</b> |

Code Enforcement  
handles an average of

1,833

cases a year

Building Services  
completes an average of

10,123

inspections a year

Each day, Parking  
Enforcement monitors

2,500

downtown spaces



# FINANCE DEPARTMENT



## 2026 FOCUS

- Implement an automated payment system to allow for customer efficiencies that will result in 30% of residents using the system and a 15% reduction in delinquent accounts.
- Work to implement the Mayor and Council's directions for Economic Development as demonstrated by surpassing the state's average sales tax collections rate.
- Search, apply and manage federal and state grants exceeding \$5,000,000 to offset funding for numerous projects across the City.

## PURPOSE

The Finance Department is responsible for all financial and city clerk functions for the City of Rapid City and includes the Grants Division, Economic Development Division. The Department accounts for the payables, receivables, treasury and audit for the entire City. It develops and oversees the City's budget.

**22.6 FTEs**

**\$4.9 M**



# FINANCE DEPARTMENT



|                                     | 2025<br>BUDGET     | 2026<br>BUDGET     | \$ CHANGE          | % CHANGE     |
|-------------------------------------|--------------------|--------------------|--------------------|--------------|
| <b>REVENUES</b>                     |                    |                    |                    |              |
| Depart Service Charges              | \$1,361,118        | \$2,167,442        | \$806,324          | 59.2%        |
| Interest                            | \$8,200,000        | \$8,200,000        | \$0                | 0.0%         |
| Permits & Fees                      | \$260,284          | \$501,750          | \$241,466          | 92.8%        |
| General Fund                        | (\$7,206,825)      | (\$7,928,130)      | (\$721,305)        | 10.0%        |
| Grants                              | 653,229            | \$1,924,895        | \$1,271,666        | 194.7%       |
| <b>TOTAL REVENUES</b>               | <b>\$3,267,806</b> | <b>\$4,865,956</b> | <b>\$1,598,150</b> | <b>48.9%</b> |
| <b>EXPENSES</b>                     |                    |                    |                    |              |
| Personnel                           | \$2,055,074        | \$2,392,390        | \$337,316          | 16.4%        |
| Professional Services               | \$375,932          | \$1,001,929        | \$625,997          | 166.5%       |
| Rentals                             | \$17,450           | \$237,027          | \$219,577          | 1258.3%      |
| Supplies & Materials                | \$55,350           | \$70,860           | \$15,510           | 28.0%        |
| Training & Education                | \$24,500           | \$44,500           | \$20,000           | 81.6%        |
| Utilities                           | \$8,550            | \$2,200            | (\$6,350)          | -74.3%       |
| Other Operating                     | \$730,950          | \$1,117,050        | \$386,100          | 52.8%        |
| <b>TOTAL OPERATING<br/>EXPENSES</b> | <b>\$3,267,806</b> | <b>\$4,865,956</b> | <b>\$1,598,150</b> | <b>48.9%</b> |

For every \$1 invested in  
the Grants Division

24:1

34

\$24 in grants has been  
awarded

More than 500 volunteers  
for RSVP+ contribute over

10,000

hours of community  
service each month

Community Development  
Block Grant

3,164

2023 beneficiaries



# FIRE DEPARTMENT



## 2026 FOCUS

- Invest in the health and wellness of the department's employees through professional development and well-being initiatives.
- Recruit and retain highly trained employees with directed, proven recruitment initiatives.
- Work with stakeholders and partners to reduce risks and call volume by focusing on wildfire mitigation, community engagement that will help property owners become firewise, Mobile Integrated Health initiatives, training expansion to area departments, and finding efficiencies within the organization.
- Continued investment in the department's infrastructure with several remodeling projects and the design and construction of the RCFD's newest substation.

## PURPOSE

The Fire Department focuses on public education, fire prevention initiatives, preparedness, and overall community risk reduction with fire suppression resources, advanced life support transport services, a technical rescue team, a hazardous materials team, aircraft rescue, firefighting response, and other services dispatched from eight strategically located stations throughout the community.

**140 FTEs**

**\$21.3 M**



# FIRE DEPARTMENT



|                                     | 2025<br>BUDGET      | 2026<br>BUDGET      | \$ CHANGE          | % CHANGE    |
|-------------------------------------|---------------------|---------------------|--------------------|-------------|
| <b>REVENUES</b>                     |                     |                     |                    |             |
| General Fund                        | \$18,273,240        | \$20,081,559        | \$1,808,319        | 9.9%        |
| Fire Insurance                      |                     |                     |                    |             |
| Reversion                           | \$323,765           | \$363,558           | \$39,793           | 12.3%       |
| Airport Funding                     | \$965,905           | \$850,000           | (\$115,905)        | -12%        |
| <b>TOTAL REVENUES</b>               | <b>\$19,562,910</b> | <b>\$21,295,117</b> | <b>\$1,732,207</b> | <b>8.9%</b> |
| <b>EXPENSES</b>                     |                     |                     |                    |             |
| Personnel                           | \$17,372,550        | \$18,536,449        | \$1,163,899        | 6.7%        |
| Professional Services               | \$532,860           | \$1,377,293         | \$844,433          | 158.5%      |
| Rentals                             | \$60,000            | \$60,000            | \$0                | 0%          |
| Supplies & Materials                | \$817,340           | \$781,725           | (\$35,615)         | -4.4%       |
| Training & Education                | \$162,900           | \$165,450           | \$2,550            | 1.6%        |
| Utilities                           | \$146,560           | \$156,455           | \$9,895            | 6.8%        |
| Other Operating                     | \$470,700           | \$217,745           | (\$252,955)        | -53.7%      |
| <b>TOTAL OPERATING<br/>EXPENSES</b> | <b>\$19,562,910</b> | <b>\$21,295,117</b> | <b>\$1,732,207</b> | <b>8.9%</b> |

2024 calls for service

22,119

99.9% of property  
contents saved

36

Incident every

24

minutes

Busiest time of day

1:00  
p.m.



# HUMAN RESOURCES



## 2026 FOCUS

- Improve the candidate experience by streamlining the hiring process, from application through onboarding, to increase efficiency and engagement.
- Restructure the HR department to better align with organizational priorities and build upon existing strengths in workforce support.
- Expand and optimize the use of Tyler Technologies to maximize efficiency in recruitment, onboarding, and benefits administration.
- Establish a comprehensive employee development framework to support skill building, compliance training, and leadership growth.

- Strengthen employee health and wellness through meaningful enhancements to benefits offerings.

## PURPOSE

The Human Resources Department is dedicated to providing exceptional service and fostering a positive, productive work environment. We drive operational excellence, enrich the employee experience, and strive to make the City of Rapid City an employer of choice. We envision a workplace where every individual finds meaning and purpose in their work and feels empowered to succeed.

**11 FTEs** **\$1.7 M**



# HUMAN RESOURCES



|                                 | 2025<br>BUDGET     | 2026<br>BUDGET     | \$ CHANGE        | % CHANGE     |
|---------------------------------|--------------------|--------------------|------------------|--------------|
| <b>REVENUES</b>                 |                    |                    |                  |              |
| General Fund                    | \$1,030,245        | \$427,851          | (\$602,394)      | -58.5%       |
| Department Service Charges      | \$228,547          | \$1,272,899        | \$1,044,352      | 457.0%       |
| <b>TOTAL REVENUES</b>           | <b>\$1,258,792</b> | <b>\$1,700,750</b> | <b>\$441,958</b> | <b>35.1%</b> |
| <b>EXPENSES</b>                 |                    |                    |                  |              |
| Personnel                       | \$1,022,899        | \$1,473,960        | \$451,061        | 44.1%        |
| Professional Services           | \$81,848           | \$42,890           | (\$38,958)       | -47.6%       |
| Rentals                         | \$17,000           | \$19,000           | \$2,000          | 11.8%        |
| Supplies & Materials            | \$34,100           | \$23,500           | (\$10,600)       | -31.1%       |
| Training & Education            | \$28,500           | \$28,500           | \$0              | 0%           |
| Utilities                       | \$2,500            | \$1,000            | (\$1,500)        | -60.0%       |
| Other Operating                 | \$71,945           | \$111,900          | \$39,955         | 55.5%        |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$1,258,792</b> | <b>\$1,700,750</b> | <b>\$441,958</b> | <b>35.1%</b> |

Serves over

1,800

active employees, of which about 950 are full-time

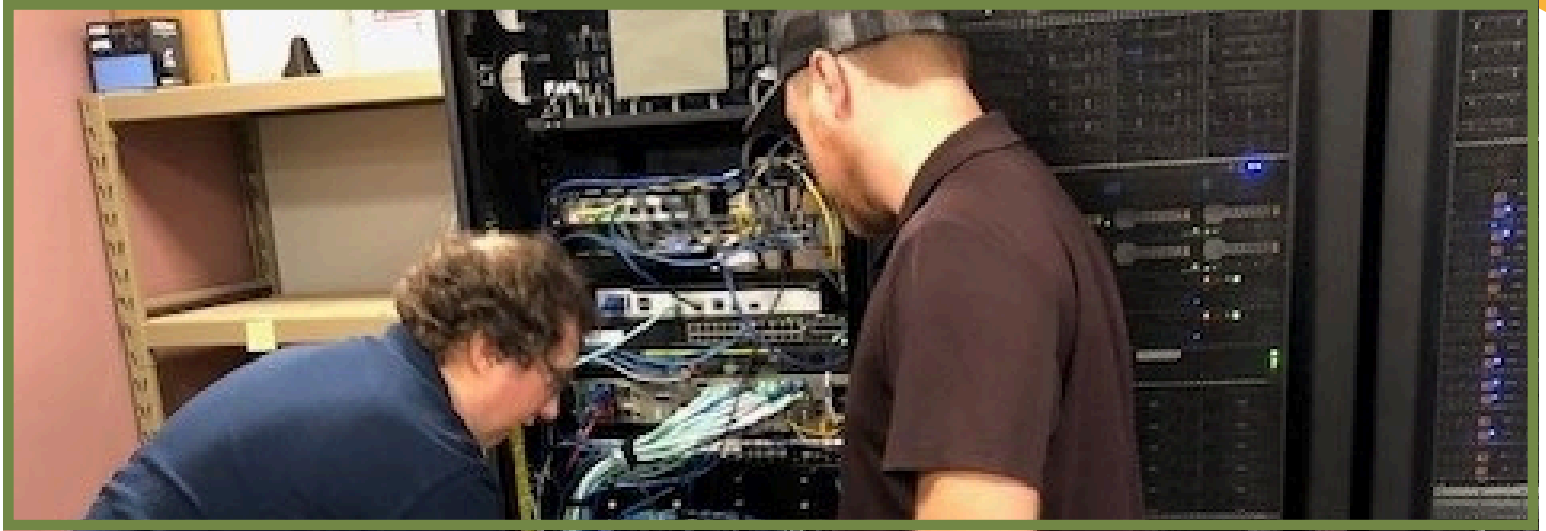
Provides essential services to

13

departments across the City



# INFORMATION TECHNOLOGY



## 2026 FOCUS

- Upgrade and optimize the city-owned fiber infrastructure, enhancing security, stability, and long-term cost savings by fortifying cybersecurity, minimizing downtime, and paving the way for significant operational cost reductions over time, through investment in state-of-the-art fiber technology, network monitoring tools, and redundancy measures to ensure a resilient and secure communication backbone.
- Invest funds to bolster the cybersecurity framework of the City's digital systems and networks, safeguarding sensitive data and protecting against cyber threats, while working with the Department of Homeland Security, the Cybersecurity and Infrastructure Security Agency (CISA), and the State of South Dakota to implement required security controls and standards.
- Work with departments to ensure the security and operational continuity of the City of Rapid City, continually deploying and monitoring the system to ensure security, privacy, and accuracy of data.

- Work with departments to maximize the economy of scale across the many internal systems and software to realize cost savings for the City of Rapid City.

## PURPOSE

The Information Technology Department provides efficient, timely support and secure, innovative technology solutions to support the city's operations and enhance the lives of its residents, ensuring that the city can leverage the power of technology to improve the efficiency of its services for both employees and citizens.

**13 FTEs**

**\$2 M**

# INFORMATION TECHNOLOGY



|                                 | 2025<br>BUDGET     | 2026<br>BUDGET     | \$ CHANGE       | % CHANGE    |
|---------------------------------|--------------------|--------------------|-----------------|-------------|
| <b>REVENUES</b>                 |                    |                    |                 |             |
| General Fund                    | \$1,446,275        | \$245,223          | (\$1,201,052)   | -83.0%      |
| Department Service Charges      | \$498,485          | \$1,730,826        | \$1,232,341     | 247.2%      |
| <b>TOTAL REVENUES</b>           | <b>\$1,944,760</b> | <b>\$1,976,549</b> | <b>\$31,290</b> | <b>1.6%</b> |
| <b>EXPENSES</b>                 |                    |                    |                 |             |
| Personnel                       | \$1,405,901        | \$1,507,629        | \$101,728       | 7.2%        |
| Professional Services           | \$24,662           | \$23,770           | (\$892)         | -3.6%       |
| Supplies & Materials            | \$6,996            | \$6,996            | \$0             | 0%          |
| Training & Education            | \$50,000           | \$50,000           | \$0             | 0%          |
| Utilities                       | \$74,000           | \$74,000           | \$0             | 0%          |
| Other Operating                 | \$383,200          | \$313,654          | (\$69,547)      | -18.1%      |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$1,944,760</b> | <b>\$1,976,549</b> | <b>\$31,290</b> | <b>1.6%</b> |

Securely stores and maintains over

**25TB**

40

of data for the City

More than

**1,000**

hours of employee security training

Equipment support: approximately

**4,500**

pieces

# PARKS & RECREATION



## 2026 FOCUS

- Continue park improvement projects at Johnson Ranch Park, Oak Valley Park, Knollwood Park, and Homestead Park to provide leisure and recreational opportunities to the community.
- Begin major renovation to the Canyon Lake pond walls.
- Initiate Restroom and Playground Replacement Program to improve safety and accessibility of these important park features.
- Coordinate the implementation of the newly developed Parks and Recreation Master Plan.

## PURPOSE

The Parks and Recreation Department is dedicated to customer service and enhancing the health of residents and the environment through innovative programs and safe, beautiful, and sustainable places.

**70.75 FTEs**

**\$15 M**





# PARKS & RECREATION



|                                 | 2025<br>BUDGET      | 2026<br>BUDGET      | \$ CHANGE          | % CHANGE     |
|---------------------------------|---------------------|---------------------|--------------------|--------------|
| <b>REVENUES</b>                 |                     |                     |                    |              |
| General Fund                    | \$9,207,246         | \$11,218,868        | \$2,011,622        | 21.8%        |
| Ice, Swim, Recreation Fees      | \$2,061,700         | \$3,784,389         | \$1,722,689        | 83.6%        |
| <b>TOTAL REVENUES</b>           | <b>\$11,268,946</b> | <b>\$15,003,257</b> | <b>\$3,789,811</b> | <b>33.1%</b> |
| <b>EXPENSES</b>                 |                     |                     |                    |              |
| Personnel                       | \$7,207,692         | \$8,404,721         | \$1,197,028        | 16.6%        |
| Professional Services           | \$788,970           | \$2,072,377         | \$1,283,407        | 162.7%       |
| Rentals                         | \$1,950             | \$12,700            | \$10,750           | 551.3%       |
| Supplies & Materials            | \$1,733,700         | \$2,718,009         | \$984,309          | 56.8%        |
| Training & Education            | \$52,500            | \$63,500            | \$11,000           | 21.0%        |
| Utilities                       | \$832,684           | \$814,300           | (\$18,384)         | -2.2%        |
| Other Operating                 | \$651,450           | \$917,650           | \$266,200          | 40.9%        |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$11,268,946</b> | <b>\$15,003,257</b> | <b>\$3,789,811</b> | <b>33.1%</b> |

Maintains over

70

miles of trails

Offers an estimated

2,600

swim lessons to children annually

Issued mobile vendor food permits to over

50

food trucks

# POLICE DEPARTMENT



## 2026 FOCUS

- Preserve the Department's services and prioritize public safety needs while focusing on operational efficiency.
- Continue to analyze past spending trends to ensure smarter, more effective allocations.
- Protect the community with public engagement and enforcement in neighborhoods with high call volumes, while improving service delivery with specialized units and professional training.

## PURPOSE

The Police Department provides law enforcement patrol and investigative services to residents and visitors, striving for a safe and crime-free Rapid City by focusing on community first, with service above self, driven by integrity, through one interaction at a time.

**215 FTEs**

**\$29.9M**





# POLICE DEPARTMENT



|                                 | 2025<br>BUDGET      | 2026<br>BUDGET      | \$ CHANGE        | % CHANGE    |
|---------------------------------|---------------------|---------------------|------------------|-------------|
| <b>REVENUES</b>                 |                     |                     |                  |             |
| General Fund                    | \$26,959,185        | \$27,661,744        | \$702,559        | 2.6%        |
| Grants                          | \$1,600,000         | \$1,692,867         | \$92,867         | 5.8%        |
| Crime Lab Income                | \$150,000           | \$199,500           | \$49,500         | 33.0%       |
| Government Reimbursement        | \$379,000           | \$305,000           | (\$74,000)       | -19.5%      |
| <b>TOTAL REVENUES</b>           | <b>\$29,088,185</b> | <b>\$29,859,111</b> | <b>\$770,926</b> | <b>2.7%</b> |
| <b>EXPENSES</b>                 |                     |                     |                  |             |
| Personnel                       | \$24,162,389        | \$24,756,259        | \$593,870        | 2.5%        |
| Professional Services           | \$1,189,342         | \$2,016,677         | \$827,335        | 69.6%       |
| Rentals                         | \$37,000            | \$59,000            | \$22,000         | 59.5%       |
| Supplies & Materials            | \$1,933,385         | \$1,768,885         | (\$164,500)      | -8.5%       |
| Training & Education            | \$188,000           | \$176,000           | (\$12,000)       | -6.4%       |
| Utilities                       | \$277,284           | \$278,281           | \$997            | 0.4%        |
| Other Operating                 | \$1,300,785         | \$804,009           | (\$496,776)      | 38.2%       |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$29,088,185</b> | <b>\$29,859,111</b> | <b>\$770,926</b> | <b>2.7%</b> |

In 2024, the RCPD responded to the equivalent of one call every four minutes

**1 every 4**  
(138,323 total)

In 2024, violent crime in Rapid City dropped by

**26%**  
since 2020

RCPD Community Engagement supported

**5,922**  
youth/families, a 65.6% increase from 2023



# PUBLIC LIBRARY



## 2026 FOCUS

- Investigate and plan for a northside branch library, in conjunction with another city-owned facility.
- Research opportunities for expanding access to library resources throughout the community:
  - staff-free, self-service library kiosks in outlying neighborhoods;
  - expansion of home delivery services;
  - no-return collections related to addiction and mental illness via collaboration with Care Campus and outside funding sources; and
  - permanent bike path story walks via collaboration with Parks & Recreation.
- Promote community literacy by setting a community-wide reading challenge with the goal to achieve 1 million books read.

## PURPOSE

With the mission to connect the community to education, information, and innovation, the Rapid City Public Library provides accessible and equitable resources for all, hosting a variety of engaging events and unique experiences and making a variety of print and digital books, audiobooks, magazines, and DVDs available to meet users' reading and viewing interests.

**38.9 FTEs**

**\$4.6 M**



# PUBLIC LIBRARY



|                                     | 2025<br>BUDGET     | 2026<br>BUDGET     | \$ CHANGE       | % CHANGE    |
|-------------------------------------|--------------------|--------------------|-----------------|-------------|
| <b>REVENUES</b>                     |                    |                    |                 |             |
| General Fund                        | \$4,005,055        | \$4,063,964        | \$58,909        | 1.5%        |
| County                              | \$475,029          | \$489,237          | \$14,208        | 3.0%        |
| Private Donations                   | \$20,000           | \$24,400           | \$4,400         | 22%         |
| <b>TOTAL REVENUES</b>               | <b>\$4,500,084</b> | <b>\$4,579,601</b> | <b>\$79,517</b> | <b>2.2%</b> |
| <b>EXPENSES</b>                     |                    |                    |                 |             |
| Personnel                           | \$3,093,186        | \$3,138,577        | \$45,391        | 1.5%        |
| Professional Services               | \$229,884          | \$423,366          | \$193,482       | 84.2%       |
| Rentals                             | \$5,000            | \$1,100            | (\$3,900)       | -78.0%      |
| Supplies & Materials                | \$682,558          | \$59,441           | (\$623,117)     | -91.3%      |
| Training & Education                | \$20,000           | \$15,682           | (\$4,318)       | -21.6%      |
| Utilities                           | \$134,966          | \$135,002          | \$36            | 0.0%        |
| Other Operating                     | \$334,490          | \$804,433          | \$469,943       | 155.8%      |
| <b>TOTAL OPERATING<br/>EXPENSES</b> | <b>\$4,500,084</b> | <b>\$4,579,601</b> | <b>\$79,517</b> | <b>2.2%</b> |

Over the last year, new  
bookmobile reached

**11,000**

residents in Rapid City  
and nearby

46

Nearly

**1 million**

items checked out

Each day, between

**800 -**

**1,000**

library visits



# PUBLIC WORKS



## 2026 FOCUS

- For the Streets Division:
  - Realign snow plow, street sweeping, and pothole routes to increase efficiency.
  - Replace obsolete or inoperable equipment to decrease maintenance costs.
  - Continue investing in proactive treatment technologies for use before forecasted weather events to increase the productivity of snow removal.
- For the Engineering Division:
  - Reduce street light maintenance costs by bringing contracted services in-house.
  - Streamline the Developer Agreement process to increase project efficiencies.
  - Bring proposed updates up to the current Infrastructure Design Criteria Manual standard to align with industry best practices and updated technology.
- For the Rapid Transit System:
  - Develop a plan that will guide how best to move forward with public transportation community growth.
  - Procure new buses and maintain the current fleet to provide safe and efficient transportation.
  - Develop a low-emission fleet plan to work towards related grant requirements.

## PURPOSE

The Public Works Department is a multi-faceted department tasked with providing the foundation the community is built upon, providing clean and well-maintained street and pedestrian systems for the public's safety and convenience; planning, organizing, and directing engineering and traffic services related to all City infrastructure; and providing residents and visitors with safe, affordable, and reliable public transportation service.

**168.6 FTEs**

**\$25.0 M**





# PUBLIC WORKS



|                                  | 2025<br>BUDGET      | 2026<br>BUDGET      | \$ CHANGE          | % CHANGE     |
|----------------------------------|---------------------|---------------------|--------------------|--------------|
| <b>REVENUES</b>                  |                     |                     |                    |              |
| General Fund                     | \$18,094,525        | \$16,380,801        | (\$2,417,341)      | -9.5%        |
| Department Service Charges       | \$666,397           | \$6,472,992         | \$5,806,595        | 871.3%       |
| Grants, Government Reimbursement | \$1,839,918         | \$1,823,918         | (\$16,000)         | -0.9%        |
| Transit Fares & Ads              | \$300,000           | \$300,000           | \$0                | 0%           |
| <b>TOTAL REVENUES</b>            | <b>\$20,900,840</b> | <b>\$24,977,711</b> | <b>\$4,076,871</b> | <b>19.5%</b> |
| <b>EXPENSES</b>                  |                     |                     |                    |              |
| Personnel                        | \$14,009,234        | \$16,426,575        | \$2,417,341        | 17.3%        |
| Professional Services            | \$1,310,491         | \$2,513,569         | \$1,203,078        | 91.8%        |
| Rentals                          | \$76,272            | \$41,522            | (\$34,750)         | -45.6%       |
| Supplies & Materials             | \$3,562,379         | \$3,914,461         | \$352,082          | 9.9%         |
| Training & Education             | \$88,150            | \$110,900           | \$22,750           | 25.8%        |
| Utilities                        | \$1,328,206         | \$1,295,215         | (\$32,991)         | -2.5%        |
| Other Operating                  | \$526,108           | \$675,469           | \$149,361          | 28.4%        |
| <b>TOTAL OPERATING EXPENSES</b>  | <b>\$20,900,840</b> | <b>\$24,977,711</b> | <b>\$4,076,871</b> | <b>19.5%</b> |

Traffic Division applied

5,125

gallons of paint for lane striping and pavement markings

48

Transit set a 5-year high for youth ridership during 2024-2025 school year:

56,867

rides!

In May 2025, street sweepers traveled

4,122

miles to sweep every street in city limits

# COMMUNITY INVESTMENTS



The city recognizes the importance of supporting key community organizations that are helping improve the quality of life for our residents day in and day out. These investments are broken out by public safety, crisis services, and community enrichment.

**TOTAL INVESTMENTS**  
\$5,965,666

**% OF TOTAL GENERAL FUND**  
5.5%



## PUBLIC SAFETY

Public safety is a key priority for the city. While our police, firefighters, and paramedics provide this service, we recognize that there are community services that complement and enhance our ability to keep our citizens and visitors safe.

\$2,663,393

44% of Total Investments



## CRISIS SERVICES

Some in our community are struggling and need additional support. By investing in these agencies, we are saving tax-payer dollars by reducing the number of calls for service that our police and firefighters have to respond to, thus running a more efficient government.

\$2,064,611

35% of Total Investments



## COMMUNITY ENRICHMENT

A community that supports the arts, culture, museums, and community centers will continue to thrive and spur economic development. Not only do these organizations attract tourists, but they also improve the quality of life for our residents.

\$1,237,662

21% of Total Investments

# COMMUNITY INVESTMENTS



## PUBLIC SAFETY

\$2,663,393

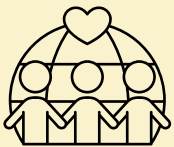
- Emergency Planning - \$255,900
- Dispatch - \$1,615,929
- Ignite PennCo - \$150,000
- Search & Rescue - \$16,564
- Humane Society - \$625,000

- Working Against Violence - \$250,000
- Lifeways - \$60,000
- Journey On - \$360,000
- Care Campus - \$1,044,611
- Cornerstone Rescue - \$200,000
- Co-Response - \$150,000



## CRISIS SERVICES

\$2,064,611



## COMMUNITY ENRICHMENT

\$1,237,662

- Rapid City Municipal Band - \$26,000
- Ranger Band - \$10,500
- Choral Society - \$14,000
- Symphony Society - \$26,500
- Performing Arts Center - \$40,000
- Arts Contingency Fund - \$100,000
- Minnilusa Historical Association - \$9,000
- Black Hills Council of Local Governments - \$42,595
- Canyon Lake Senior Center - \$17,750
- Minneluzahan Senior Center - \$17,750
- RC Sports Commission - \$25,000
- Early Childhood Connections - \$50,000
- Downtown BID - \$72,000
- Dahl - \$398,537
- Journey Museum - \$388,030



# AIRPORT ENTERPRISE FUNDS



## 2026 FOCUS

- Begin Project II of the Terminal Expansion & Renovation Project: construction of five new gates to accommodate mainline jets and additional airlines, improve accessibility, increase travel waiting space, and expand concession opportunities.
- Complete reconstruction of a major taxilane in the North Building Area to accommodate future corporate and general aviation development.
- Continue the expansion of air service by expanding to shoulder seasons and beyond; plus add more routes and an additional air carrier.

## PURPOSE


Airport Enterprise Funds allow the Rapid City Regional Airport to provide safe, efficient, environmentally sensitive, and economically self-sustaining air transportation facilities responsive to the community's needs.

**35 FTEs**

**\$17.5 M**



# AIRPORT ENTERPRISE FUNDS

|  | 2025<br>BUDGET      | 2026<br>BUDGET      | \$ CHANGE             | % CHANGE      |
|---|---------------------|---------------------|-----------------------|---------------|
|   |                     |                     |                       |               |
| <b>REVENUES</b>   |                     |                     |                       |               |
| Fees, Leases, Other   | \$6,816,013         | \$10,622,549        | \$3,806,536           | 55.8%         |
| Grants, Loans   | \$21,318,740        | \$6,862,843         | (\$14,455,897)        | -67.8%        |
| <b>TOTAL REVENUES</b>   | <b>\$28,134,753</b> | <b>\$17,485,392</b> | <b>(\$10,649,361)</b> | <b>-37.9%</b> |
| <b>EXPENSES</b>   |                     |                     |                       |               |
| Personnel   | \$2,885,762         | \$3,157,684         | \$271,922             | 9.4%          |
| Professional Services   | \$3,308,031         | \$4,068,701         | \$760,670             | 23%           |
| Rentals   | \$106,700           | \$147,986           | \$41,286              | 38.7%         |
| Supplies & Materials  | \$779,820           | \$1,693,516         | \$913,696             | 117.2%        |
| Training & Education  | \$70,000            | \$70,000            | \$0                   | 0%            |
| Utilities   | \$548,352           | \$635,379           | \$87,027              | 15.9%         |
| Other Operating   | \$454,470           | \$582,094           | \$127,624             | 28.1%         |
| Principal & Interest  | \$2,472,086         | \$1,444,300         | (\$1,027,786)         | -41.6%        |
| Capital Improvements  | \$17,509,532        | \$5,685,732         | (\$11,823,800)        | -67.5%        |
| <b>TOTAL OPERATING EXPENSES</b>   | <b>\$28,134,753</b> | <b>\$17,485,392</b> | <b>(\$10,649,361)</b> | <b>-37.9%</b> |

In 2024, served

# 845,248

passengers, the highest number on record

Received over

# \$56 million

in federal grants to complete Project 1 of the Terminal Expansion Project

Added a direct nonstop flight to

# Atlanta

back as option



# AMBULANCE ENTERPRISE FUNDS



## 2026 FOCUS

- Invest in the health and wellness of the department's employees through professional development and well-being initiatives.
- Invest in the department's EMS education by continuing to develop all levels of education, develop regional training programs, and bolster EMS refresher training to maintain a highly efficient workforce.
- Recruit and retain highly trained employees with directed, proven recruitment initiatives.
- Find efficiencies in general operations.

- Work with stakeholders and partners to reduce risks and call volume by continuing work with RCPD, Journey-On, and Monument Health with our Mobile Integrated Health program.
- Invest in the AEMT program to increase advanced EMS providers .

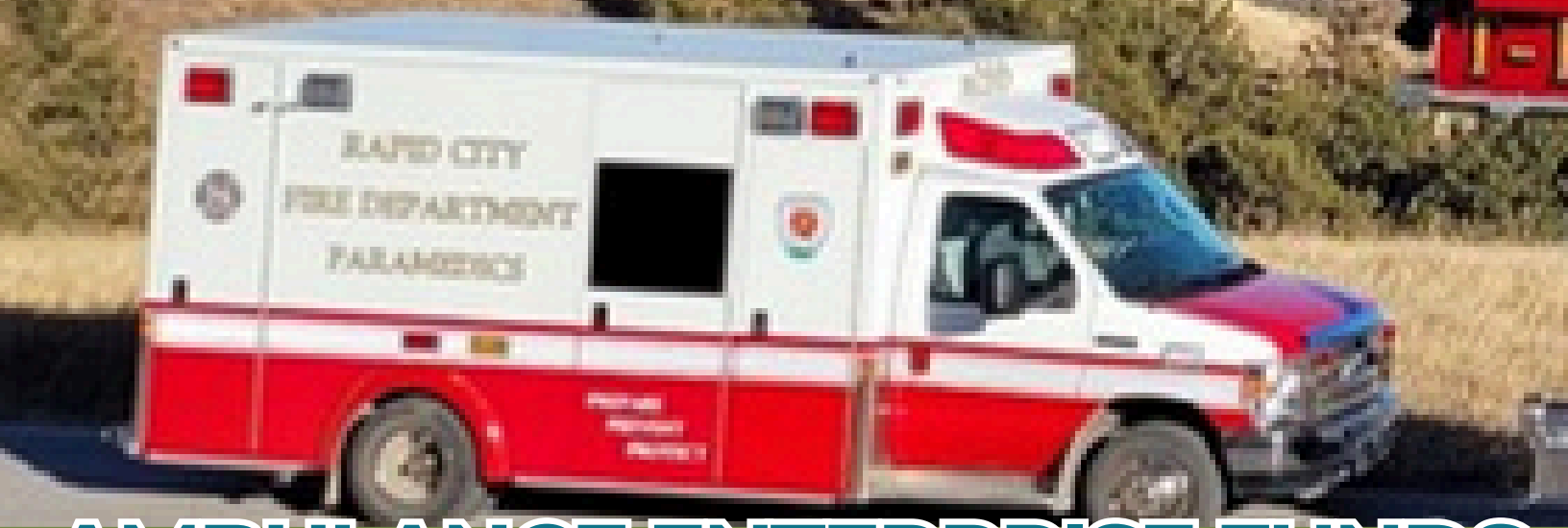
## PURPOSE

The Ambulance Enterprise Fund maintains responsibility for the provision and oversight of emergency and non-emergency Advanced and Basic Life Support ambulance services in the Rapid City and Pennington County service area and oversees other non-traditional medical services including the Mobile Integrated Healthcare Program (Mobile Medic), paramedic education, medical billing, and Special Response Team (SRT) Paramedics.

**40 FTEs**

**\$7.2 M**





# AMBULANCE ENTERPRISE FUNDS



|                                 | 2025<br>BUDGET     | 2026<br>BUDGET     | \$ CHANGE        | % CHANGE     |
|---------------------------------|--------------------|--------------------|------------------|--------------|
| <b>REVENUES</b>                 |                    |                    |                  |              |
| Ambulance Billing               | \$6,413,235        | \$6,841,807        | \$428,572        | 6.7%         |
| Grants                          | \$0                | \$333,810          | \$333,810        | --%          |
| <b>TOTAL REVENUES</b>           | <b>\$6,413,235</b> | <b>\$7,175,617</b> | <b>\$762,382</b> | <b>11.9%</b> |
| <b>EXPENSES</b>                 |                    |                    |                  |              |
| Personnel                       | \$4,583,423        | \$5,440,779        | \$857,356        | 18.7%        |
| Professional Services           | \$589,381          | \$828,172          | \$238,791        | 40.5%        |
| Rentals                         | \$5,500            | \$6,500            | \$1,000          | 18.2%        |
| Supplies & Materials            | \$396,340          | \$282,575          | (\$113,765)      | -28.7%       |
| Training & Education            | \$32,589           | \$37,870           | \$5,281          | 16.2%        |
| Utilities                       | \$114,061          | \$87,225           | (\$26,836)       | -23.5%       |
| Other Operating                 | \$575,441          | \$492,496          | (\$82,945)       | -14.4%       |
| Principal & Interest            | \$116,500          | \$0                | (\$116,500)      | -100.0%      |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$6,413,235</b> | <b>\$7,175,617</b> | <b>\$762,382</b> | <b>11.9%</b> |

Station 1 is the busiest station citywide with

8,003

calls in 2024

54

Medic 1 is in the

top 50

for busiest fire-based ambulances in the United States

Patient transported every

46

minutes

# THE MONUMENT/ENERGY PLANT

## ENTERPRISE FUNDS



### 2026 FOCUS

- Continue to increase The Monument's local economic impact by bringing additional events and visitors to town to fill hotel rooms, local restaurants, bars, and retailers, thus contributing to local tourism and creating visitor spending that generates local tax dollars for the community.
- Maintain a \$1 million per year Capital Maintenance investment in the facility by following the recently adopted Long Term Capital Maintenance Plan that addresses the facility's fixtures and equipment needs, as well as the structural needs for the facility well into the future. (NOTE: Portions of the facility are nearly 50 years old and require capital investment for continued viability.)

- Focus on creating efficiencies across all areas of our facility--may include operational, systems, software, and task based--to increase the ability to control rising operational costs.

### PURPOSE

The Monument Enterprise Funds serve the community and the surrounding region by bringing people together through events, entertainment, and hospitality, enhancing the quality of citizens' lives, providing a gathering place for large community and cultural experiences, and serving as an economic engine for Rapid City.

**65 FTEs**

**\$19.6 M**



# THE MONUMENT/ENERGY PLANT

## ENTERPRISE FUNDS



|   | 2025<br>BUDGET      | 2026<br>BUDGET      | \$ CHANGE          | % CHANGE    |
|---|---------------------|---------------------|--------------------|-------------|
| <b>REVENUES</b>                                       |                     |                     |                    |             |
| Rentals, Box Office,<br>Reimbursement,<br>Sponsorship | \$5,587,000         | \$6,352,023         | \$765,023          | 13.7%       |
| Tourism Sales Tax                                     | \$6,174,316         | \$6,555,417         | \$381,101          | 6.2%        |
| Food & Beverage Sales                                 | \$6,501,500         | \$6,760,500         | \$259,000          | 4%          |
| <b>TOTAL REVENUES</b>                                 | <b>\$18,262,816</b> | <b>\$19,667,941</b> | <b>\$1,405,125</b> | <b>7.7%</b> |
| <b>EXPENSES</b>                                       |                     |                     |                    |             |
| Personnel   | \$8,504,656         | \$9,101,615         | \$596,959          | 7%          |
| Professional Services                                 | \$1,033,550         | \$1,973,945         | \$940,395          | 91%         |
| Department Service<br>Charges                         | \$505,596           | \$680,500           | \$174,904          | 34.6%       |
| Rentals, Supplies &<br>Materials                      | \$868,200           | \$104,373           | (\$763,827)        | -88%        |
| Training & Education                                  | \$79,500            | \$94,000            | \$14,500           | 18.2%       |
| Utilities   | \$1,238,600         | \$1,096,503         | (\$142,097)        | -11.5%      |
| Other Operating                                       | \$812,135           | \$428,650           | (\$383,485)        | -47.2%      |
| Principal & Interest                                  | \$474,000           | \$680,500           | \$206,500          | 43.6%       |
| Merchandise for Resale                                | \$2,226,000         | \$2,869,000         | \$643,000          | 28.9%       |
| Capital Improvements                                  | \$1,000,000         | \$1,000,000         | \$0                | 0%          |
| Visit Rapid City<br>Support                           | \$1,520,579         | \$1,638,854         | \$118,275          | 7.8%        |
| <b>TOTAL OPERATING<br/>EXPENSES</b>                   | <b>\$18,262,816</b> | <b>\$19,667,941</b> | <b>\$1,405,125</b> | <b>7.7%</b> |

Sold in 2024:

2 million+  
ounces of soda

In 2024, part-time team  
members worked over

128,000  
hours to keep operations  
running smoothly

Sold in 2024:

10,000  
pounds of SD-  
grown popcorn



# SOLID WASTE ENTERPRISE FUNDS



## 2026 FOCUS

- Continue to adjust garbage collection routes to improve efficiencies, reduce emissions, adapt to population changes, and enhance service reliability and safety.
- Explore partnerships for landfill gas energy use and revenue opportunities to reduce greenhouse gases, improve air quality, and provide potential for energy production, regulatory compliance, and public goodwill.
- Finalize the permit renewal process to ensure continued compliance with state and federal requirements to support environmental protection, operational best practices, and landfill viability.
- Convert the co-compost building for equipment storage to protect high-value assets from weather exposure, improve longevity, and streamline site organization.
- Complete MRF electrical upgrades for continued operations and equipment reliability.
- Install a traffic light at the landfill entrance to improve safety and traffic flow for both staff and customers.
- Complete self-performed, staff-led efforts including Cell 18 berm construction, compactor road to maintenance shop, erosion reseeding, and MRF tipping floor repairs--maximizing in-house efficiency and cost savings.

## PURPOSE

Solid Waste Enterprise Funds enable the Rapid City Solid Waste Division to provide safe, efficient, and environmentally friendly waste services for the community.

**70.1 FTEs**

**\$16 M**



# SOLID WASTE ENTERPRISE FUNDS



|                                 | 2025<br>BUDGET      | 2026<br>BUDGET      | \$ CHANGE            | % CHANGE      |
|---------------------------------|---------------------|---------------------|----------------------|---------------|
| <b>REVENUES</b>                 |                     |                     |                      |               |
| Department Service Charges      | \$85,630            | \$0                 | (\$85,630)           | -100%         |
| Utility Fees                    | \$17,768,748        | \$15,953,957        | (\$1,814,791)        | -10.2%        |
| <b>TOTAL REVENUES</b>           | <b>\$17,854,378</b> | <b>\$15,953,957</b> | <b>(\$1,900,421)</b> | <b>-10.6%</b> |
| <b>EXPENSES</b>                 |                     |                     |                      |               |
| Personnel                       | \$6,014,429         | \$6,509,570         | \$495,141            | 8.2%          |
| Professional Services           | \$1,673,752         | \$2,262,961         | \$589,209            | 35.2%         |
| Rentals                         | \$600               | \$9,600             | \$9,000              | 1500%         |
| Supplies & Materials            | \$3,106,500         | \$2,827,500         | (\$279,000)          | -9.0%         |
| Training & Education            | \$15,000            | \$15,500            | \$500                | 3.3%          |
| Utilities                       | \$506,555           | \$454,249           | (\$52,306)           | -10.3%        |
| Other Operating                 | \$1,246,650         | \$1,396,700         | \$150,050            | 12.0%         |
| Principal & Interest            | \$907,892           | \$799,877           | (\$108,015)          | -11.9%        |
| Capital Improvements            | \$1,305,000         | \$0                 | (\$1,305,000)        | -100%         |
| Machinery                       | \$3,078,000         | \$1,678,000         | (\$1,400,000)        | -45.5%        |
| <b>TOTAL OPERATING EXPENSES</b> | <b>\$17,854,378</b> | <b>\$15,953,957</b> | <b>(\$1,900,421)</b> | <b>-10.6%</b> |

Recycles over 3,500 tons of material annually. That's like the weight of over

2,000

58

adult giraffes

Receives nearly 170,000 tons of waste annually. That's roughly the takeoff weight of

2,073

B-21 Raider Bombers

Receives 14,230 tons of yard waste annually. That's almost

3 million

10lb bags of leaves



# WASTEWATER ENTERPRISE FUNDS



## 2026 FOCUS

- Strive for no more than 12 sanitary sewer overflows.
- Meet all Surface Water Discharge Permit and other environmental permit requirements for 2026 with zero violations.
- Progress with Water Reclamation Facility Phase II upgrades while staying within budget and on schedule.

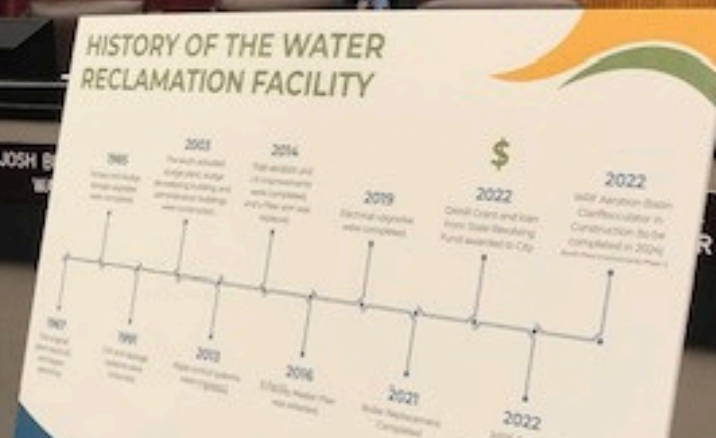
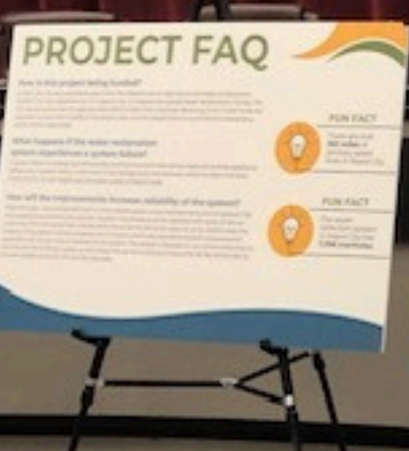
## PURPOSE

Waste Water Enterprise Funds allow the Water Reclamation Division to protect public health by providing for efficient and economical collection and treatment of wastewater.

**56.8 FTEs**

**\$85.9 M**





# WASTEWATER ENTERPRISE FUNDS



|                                     | 2025<br>BUDGET      | 2026<br>BUDGET      | \$ CHANGE           | % CHANGE     |
|-------------------------------------|---------------------|---------------------|---------------------|--------------|
| <b>REVENUES</b>                     |                     |                     |                     |              |
| Utility Fees, Grants,<br>Loans      | \$47,157,501        | \$85,903,096        | \$38,745,595        | 82.2%        |
| <b>TOTAL REVENUES</b>               | <b>\$47,157,501</b> | <b>\$85,903,096</b> | <b>\$38,745,595</b> | <b>82.2%</b> |
| <b>EXPENSES</b>                     |                     |                     |                     |              |
| Personnel                           | \$4,154,385         | \$5,662,045         | \$1,507,660         | 36.3%        |
| Professional Services               | \$6,163,938         | \$3,995,592         | (\$2,168,346)       | -35.2%       |
| Rentals                             | \$8,720             | \$10,723            | \$2,003             | 23.0%        |
| Supplies & Materials                | \$1,392,698         | \$1,457,540         | \$64,842            | 4.7%         |
| Training & Education                | \$25,058            | \$25,883            | \$825               | 3.3%         |
| Utilities                           | \$784,874           | \$791,130           | \$6,256             | 0.8%         |
| Other Operating                     | \$220,309           | \$1,129,731         | \$909,422           | 412.8%       |
| Principal & Interest                | \$1,069,259         | \$1,069,259         | \$0                 | 0%           |
| Capital Improvements                | \$33,150,260        | \$71,052,193        | \$37,901,933        | 114.3%       |
| Machinery                           | \$188,000           | \$709,000           | \$521,000           | 277.1%       |
| <b>TOTAL OPERATING<br/>EXPENSES</b> | <b>\$47,157,501</b> | <b>\$85,903,096</b> | <b>\$38,745,595</b> | <b>82.2%</b> |

Treated over 3.2 billion  
gallons of wastewater  
in 2024, the same as

540,310

60 tanker truck loads

In 2024, transported >

1,278

dry tons of sludge to  
the Rapid City landfill

Plan inspections of 700  
manholes and jet cleaning  
of approximately

400,000

feet of sewer line

# WATER ENTERPRISE FUNDS



## 2026 FOCUS

- Conduct a public outreach campaign for the capabilities of the Flexnet AMI metering system.
- Identify remaining unknown service line materials in the water system for the lead service line inventory.
- Start implementation of recommendations produced by the 2025 Risk and Resiliency Assessment and Emergency Response Plan.
- Begin implementing a work plan created from the Effective Utility Management assessment performed by the Division's work groups.

- Continue the Groundwater Supply Improvements project, including the start of the well #4 rehabilitation and the drilling of new wells #13 and #14.

## PURPOSE

Water Enterprise Funds allow the Water Division to deliver clean, potable water in ample supplies that meet or exceed all federal and state drinking water regulations for the customers on the Rapid City water system.

**63.55 FTEs**

**\$32.8 M**





# WATER ENTERPRISE FUNDS



|                                     | 2025<br>BUDGET      | 2026<br>BUDGET      | \$ CHANGE          | % CHANGE     |
|-------------------------------------|---------------------|---------------------|--------------------|--------------|
| <b>REVENUES</b>                     |                     |                     |                    |              |
| Utility Fees, Grants,<br>Loans      | \$28,658,960        | \$27,717,395        | \$941,565          | 3.3%         |
| Department Service<br>Charges       | \$370,090           | \$0                 | (\$370,090)        | -100%        |
| Grants/Loans                        | \$0                 | \$5,108,031         | \$5,108,031        | --%          |
| <b>TOTAL REVENUES</b>               | <b>\$29,029,050</b> | <b>\$32,825,426</b> | <b>\$3,796,376</b> | <b>13.1%</b> |
| <b>EXPENSES</b>                     |                     |                     |                    |              |
| Personnel                           | \$5,580,788         | \$5,721,112         | \$140,324          | 2.5%         |
| Professional Services               | \$2,767,965         | \$3,660,096         | \$892,131          | 32.2%        |
| Rentals                             | \$7,500             | \$2,902             | (\$4,598)          | -61.3%       |
| Supplies & Materials                | \$4,389,722         | \$3,773,538         | (\$616,184)        | -14.0%       |
| Training & Education                | \$65,900            | \$68,865            | \$2,965            | 4.5%         |
| Utilities                           | \$1,113,484         | \$1,130,659         | \$17,175           | 1.5%         |
| Other Operating                     | \$1,088,762         | \$818,139           | (\$270,623)        | -24.9%       |
| Principal & Interest                | \$3,913,272         | \$3,916,022         | \$2,750            | 0.1%         |
| Capital Improvements                | \$10,101,657        | \$13,734,093        | \$3,796,376        | 36.0%        |
| <b>TOTAL OPERATING<br/>EXPENSES</b> | <b>\$29,029,050</b> | <b>\$32,825,426</b> | <b>\$3,796,376</b> | <b>13.1%</b> |

Treats and distributes nearly

3.6 billion

gallons of water annually

Provides utility services to over

26,000

homes and residences












# Capital Improvement Project Allocation



CIP funding is allocated as follows (% of projected sales tax revenue):

-  Public Works Infrastructure - 62%
-  Parks & Recreation - 6%
-  Government Facilities - 7%
-  Information Technology - 1%
-  Fire Vehicles - 3%
-  Interdepartmental Charges - 7%
-  Debt Service - 14%



Total  
Budget  
Investments

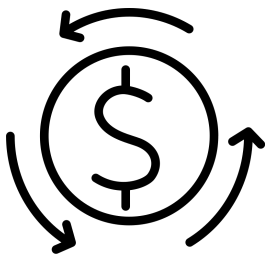
ADDENDUM  
TO 2026  
BUDGET  
COMING  
SOON



# Tax Increment Financing & Districts



Tax Increment Financing (TIF) is one of the few economic development and community redevelopment tools currently available to municipalities in South Dakota. Rapid City has effectively used TIF since 1983.



Two new TIDs were created in 2024:

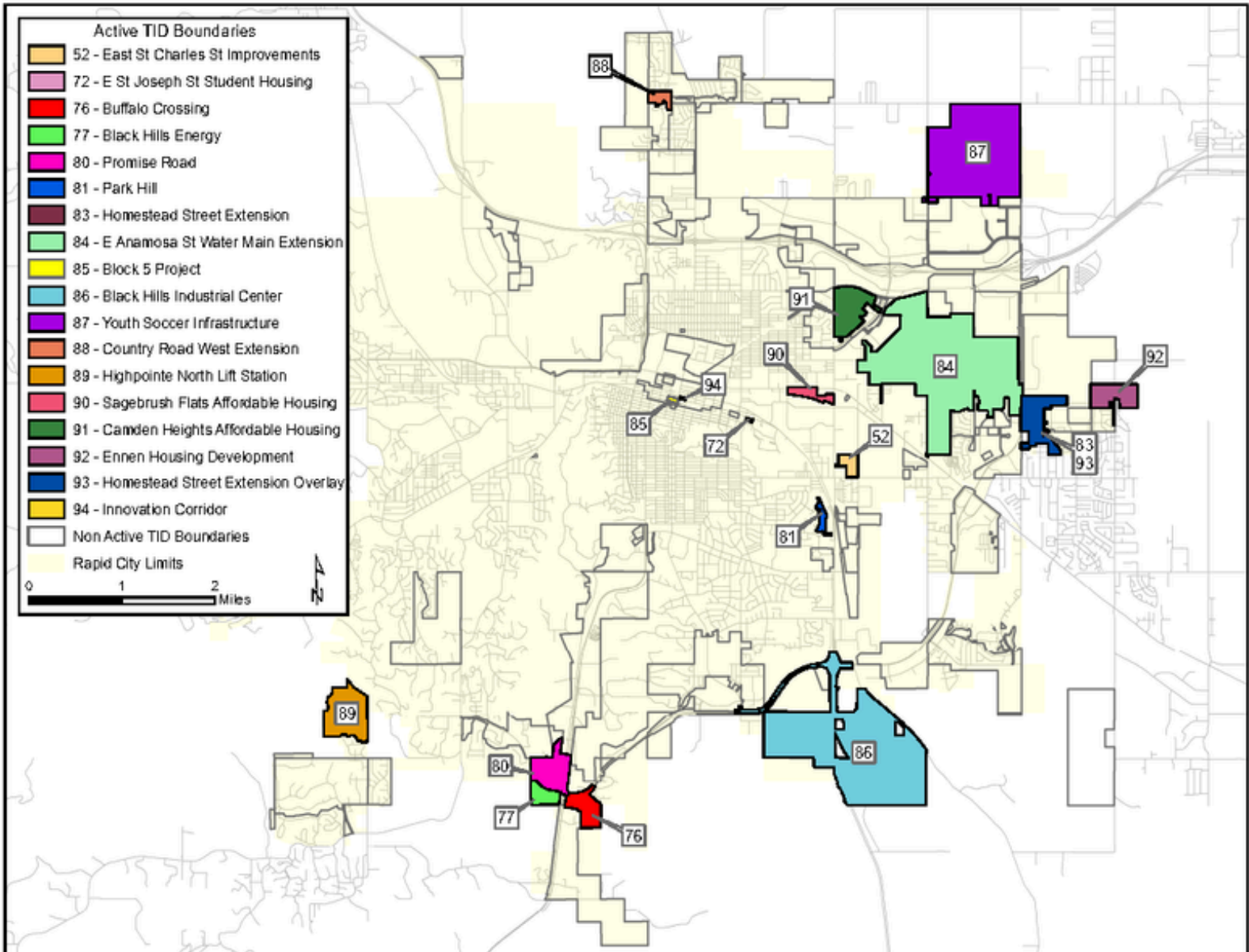
- Ennen Housing Development - will construct 156 single-family affordable homes
- Camden Heights Affordable Housing & Infrastructure - will construct 252 apartment with rent at or below 60% of AMI and no more than 30% of the occupant's income on housing, including rent/utilities



18 active Tax Increment Districts (TIDs)  
Original Assessed Value: \$161,248,937  
Current Value: \$564,040,346

The original assessed value of a TID is the valuation of the property before improvements. As improvements are made, the valuation increases to the current figure; such increases likely would not have happened without the use of TIF. Dissolved means the district has either reached its 20-year maturity or has paid back in full the original amount borrowed to complete the improvements.

# Active Tax Incremental Districts







# Vision Fund

## WHAT IS THE VISION FUND?



In Rapid City, 7% of your tax dollars are used to support significant projects that will benefit the city as a whole and improve the quality of life for our residents. These Vision Funds can be used for buildings, facilities, infrastructure, or other capital projects. They can't be used to finance ongoing maintenance and operational expenses. Examples of projects funded through the Vision Fund in the past include the Summit Arena, Sioux Park Recreation Complex, Canyon Lake Restoration, and Main Street Square. Every five years, there is a new application process to allocate the next five years of funding.

## VISION FUND - ROUND VIII (2025-2029)

The city is focusing on three strategic categories for this round, a total of \$90,999,036 over five years.

- Community Projects
  - Summit Arena Bonds (half of the cost) - \$16,414,323
  - Citizen-recommended projects that improve the quality of life for our residents and visitors - \$12,000,000
    - See the next few pages for the list of approved projects
  - Rapid City Impact Fund Endowment to support non-profit capital projects - \$3,000,000
    - Black Hills Area Community Foundation has been selected to lead this initiative
- Economic Development
  - Summit Arena Bonds (half of the cost) - 416,414,323
  - Economic development efforts that support the growth and future of the city - \$5,000,000
    - Funding has been given to Elevate Rapid City to implement
- Civic Improvements
  - This category has yet to be rolled out but will focus on the following once implemented:
    - Comprehensive Plan improvements that have been identified as high priority - \$21,170,389
    - Strategic Growth Revolving Fund to address community issues like sprawl, infrastructure, and affordable housing - \$17,000,001

# Vision Fund

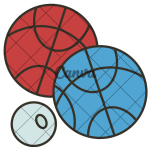
On June 9, 2025, the Rapid City Council approved the recommendations of the Vision Fund Citizen Committee to allocate more than \$12 million in Vision Fund, Round VIII (2025-2029) resources to 14 public projects (listed below). Collectively, 29 applying entities requested more than \$74.2 million in Vision Fund allocations.

The total project cost for all 29 submissions was nearly \$120 million.

| ORGANIZATION                            | TOTAL PROJECT COST | VISION FUND REQUEST | VISION FUND ALLOCATION |
|---|--------------------|---------------------|------------------------|
| Bocce Ball                              | \$2,040,000        | \$1,540,000         | \$950,000              |
| Canyon Lake Little League               | \$2,500,000        | \$2,500,000         | \$1,021,416            |
| City Video System                       | \$1,577,546        | \$1,577,546         | \$613,898              |
| Ignite Soccer Club                      | \$70,000           | \$70,000            | \$70,000               |
| Journey Museum                          | \$150,000          | \$150,000           | \$150,000              |
| McKeague Field                          | \$1,075,000        | \$500,000           | \$225,000              |
| Parks & Rec (Canyon Lake)               | \$7,057,000        | \$7,057,000         | \$3,559,000            |
| Parks & Rec (Playgrounds Upgrades)      | \$2,405,000        | \$2,405,000         | \$1,046,000            |
| Parks & Rec (Restroom Upgrades)         | \$1,242,850        | \$1,242,850         | \$514,925              |
| Parks & Rec (Streetscape Upgrade)       | \$1,143,000        | \$1,143,000         | \$166,000              |
| Parks & Rec (Vickie Powers Park)        | \$2,041,455        | \$2,041,455         | \$1,000,530            |
| Rapid City Fire Department              | \$750,000          | \$750,000           | \$350,000              |
| RC Skatepark Association (Push Forward) | \$2,140,000        | \$2,140,000         | \$2,140,000            |
| Rapid Creek Recreation Corridor         | \$172,420          | \$172,420           | \$172,420              |

# Vision Fund

## PROJECT BENEFITS



### Bocce Ball

- Restroom
- Lighting
- Landscaping



### Canyon Lake Little League

- ADA Compliance



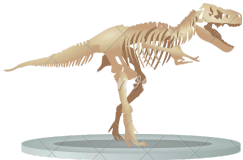
### City Video System

- Phase 1



### Ignite Soccer Club

- Cambell Field Lights



### Journey Museum

- Archive Expansion



### McKeague Field

- Backstop Upgrade
- Dugouts Upgrade



### Parks & Rec - Canyon Lake

- Pond Walls Reconstruction



### Parks & Rec - Playgrounds Upgrades

- Johnson Ranch
- Thomson Park
- College Park



### Parks & Rec - Restroom Upgrades

- Thomson Park
- College Park



### Parks & Rec - Streetscape Upgrade

- Fifth Street



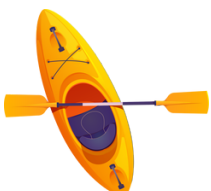
### Parks & Rec - Vickie Powers Park

- Park Upgrades



### Rapid City Fire Department

- Station 4 Renovations



### Rapid Creek Recreation Corridor

- In-stream Recreation Park  
Design



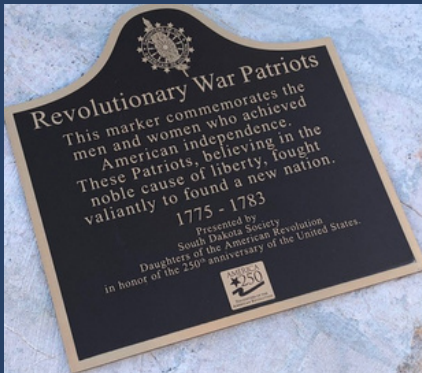
### RC Skateboard Association - Push Forward

- Phase 1 Design
- Construction



# Celebrating AMERICA

The year 2026 will mark the 250<sup>th</sup> anniversary of the signing of the Declaration of Independence and the 150<sup>th</sup> anniversary of the founding of Rapid City!



Celebrations will commemorate American democracy and the patriotic history of Rapid City, the “City of Presidents” and a recognized Defense Community.

A digital copy of the Mayor's proposed detailed budget shall be forwarded to the City Council by  
July 28, 2025.

